

Integrated  
**ANNUAL  
REPORT**  
2018

The logo for Montauk Holdings Limited features the word "Montauk" in a bold, black, sans-serif font. A thick, light blue curved line starts from the bottom left of the letter 'M' and sweeps upwards and to the right, passing behind the letters 'o', 'n', 't', 'a', and 'u'. Below the word "Montauk", the words "Holdings Limited" are written in a smaller, light blue, sans-serif font.

**Montauk**  
Holdings Limited

# CONTENTS

---

## COMPANY OVERVIEW

Scope of Integrated Annual Report .....	1
About the Integrated Annual Report .....	1
Shareholder Snapshot.....	2
Geographical Spread of Projects .....	4
Board of Directors .....	5

## LEADERSHIP REVIEW

Chief Executive Officer's Report .....	6
--	---

## GOVERNANCE

Corporate Governance .....	10
Report of the Audit Committee .....	15
Report of the Remuneration Committee.....	17
Report of the Social And Ethics Committee .....	19
Sustainability Report .....	20

## ANNUAL FINANCIAL STATEMENTS

Report of the Independent Auditor .....	22
Approval of Annual Financial Statements.....	25
Declaration by Company Secretary.....	25
Directors' Report.....	26
Statements of Financial Position .....	28
Statements of Comprehensive Income .....	29
Statements of Changes In Equity .....	30
Statements of Cash Flows .....	31
Accounting Policies .....	32
Notes to the Annual Financial Statements .....	38
Annexure A.....	62
Annual General Meeting.....	63
Form of Proxy .....	71
Corporate Administration .....	73

# SCOPE OF INTEGRATED ANNUAL REPORT

---

The report covers the integrated performance of Montauk Holdings Limited (“Montauk”, “the Group” or “the Company”) for the period 1 April 2017 to 31 March 2018.

Montauk is a publicly owned company listed on the Johannesburg Stock Exchange (“JSE”). The Group develops, owns and operates large-scale renewable energy projects utilising biogas in the United States of America (“US”) and operates only in the US as at 31 March 2018. The geographical footprint of the Group is provided on page 4. Information relating to the Company’s subsidiaries are as reflected on page 62 of this integrated annual report.

The integrated annual report and annual financial statements have been prepared according to International Financial Reporting Standards (“IFRS”), the requirements of the

Companies Act, 71 of 2008, as amended (“the Companies Act”), and the Listings Requirements of the JSE.

The notice of the annual general meeting, proxy form and other administrative information also form part of the report and can be found on pages 63 to 73.

A copy of the audited annual financial statements is available on [www.montauk.co.za](http://www.montauk.co.za) (“Montauk’s website”). Printed copies of this report can be requested from the company secretary, HCI Managerial Services Proprietary Limited, Tel: +27 21 481 7560.

## ABOUT THE INTEGRATED ANNUAL REPORT

---

### BASIS OF CONTENT

The integrated annual report conveys information regarding the Group’s financial and non-financial performance. It is reflective of the Group’s commitment to create shareholder value while considering the triple contexts in which companies operate: social, environmental and economic.

The integrated annual report is Montauk’s primary report to stakeholders and includes information that the board and management deem to be useful and relevant to stakeholders, and is guided by:

- the Company’s memorandum of incorporation (“MOI”);
- the Companies Act, 71 of 2008, as amended;
- the JSE Listings Requirements; and
- the King Report on Corporate Governance for South Africa 2016 (“King IV”)

### EXTERNAL ASSURANCE ON CONTENT AND APPROVAL OF THE REPORT

This integrated annual report is the result of combined input from Montauk and its subsidiaries on their activities and achievements for the year. No independent third-party assurance was obtained on the non-financial data included in this integrated annual report. A key component of assurance is the approval of data and information by Montauk’s executive management, the audit and risk committee and, ultimately, the board.

This report was reviewed by management and the audit and risk committee and approved by the board on 24 July 2018. The external auditors, Grant Thornton Johannesburg Partnership, provide assurance on the financial statements.

We believe that this integrated annual report offers stakeholders the necessary information to make considered evaluations about Montauk’s business activities and performance, and business viability.

### MATERIALITY

While many issues affect the business on a daily basis, the most material are those that may impact ongoing success. In determining which matters are material for disclosure in the integrated annual report, consideration was given to those which may affect Montauk’s strategy or business model. Identifying these issues involves consideration of Montauk’s external and regulatory environment, key business risks and inputs from stakeholders.

The following were taken into account in developing our understanding of the most material issues:

- agreements and commitments entered into by Montauk;
- relevant current and future regulation and legislation;
- Montauk’s strategies, policies, systems, goals and values;
- significant risks identified through Montauk’s risk management process; and
- expectations, views, concerns and interest expressed by stakeholders.

### FORWARD-LOOKING STATEMENTS

This integrated annual report contains certain forward-looking statements which relate to the financial position and results of the operations of the Group. These statements by their nature involve risk and uncertainty as they relate to events and depend on circumstances that may occur in the future. These forward-looking statements have not been reviewed or reported on by the Group’s external auditors.

# SHAREHOLDER SNAPSHOT

## ANALYSIS OF SHAREHOLDERS

### RANGE OF UNITS

Share range	Number of share-holders	% of share-holders	Number of shares	% of issued capital
1 – 1 000	1 083	58.1	237 893	0.2
1 001 – 10 000	561	30.1	2 065 067	1.5
10 001 – 50 000	135	7.2	2 884 266	2.1
50 001 – 100 000	22	1.2	1 663 112	1.2
100 001 – 500 000	39	2.1	8 318 371	6.0
500 001 – 1 000 000	11	0.6	8 786 681	6.4
1 000 001 shares and over	13	0.7	113 923 844	82.6
<b>Total</b>	<b>1 864</b>	<b>100.0</b>	<b>137 879 234</b>	<b>100.0</b>

### TYPE OF SHAREHOLDER

	Number of share-holders	% of share-holders	Number of shares	% of shares
Banks	2	0.1	434 984	0.3
Brokers	35	1.9	2 206 709	1.6
Close corporations	20	1.1	230 429	0.2
Individuals	1 379	74.0	10 840 741	7.9
Investment companies	11	0.6	230 523	0.2
Other corporations	70	3.8	7 174 666	5.2
Pension and other funds	140	7.5	18 644 786	13.5
Private companies	75	4.0	92 854 715	67.3
Public companies	3	0.2	237 954	0.2
Trusts	129	6.8	5 023 727	3.6
<b>Total</b>	<b>1 864</b>	<b>100.0</b>	<b>137 879 234</b>	<b>100.0</b>

### PUBLIC/NON-PUBLIC SHAREHOLDERS

	Number of share-holders	% of share-holders	Number of shares	% of issued capital
Public shareholders	1 855	99.5	64 406 385	46.8
Non-public shareholders	9	0.5	73 472 849	53.2
Directors*	6	0.3	12 432 327	9.0
Shareholders holding 10% or more	3	0.2	61 040 522	44.2
<b>Total</b>	<b>1 864</b>	<b>100.0</b>	<b>137 879 234</b>	<b>100.0</b>

\* Two directors, Messrs ML Ryan and SF McClain, collectively held 1 034 240 shares that were subject to restrictions in terms of the Montauk Holdings Restricted Stock Plan for U.S. Affiliates

---

**BENEFICIAL SHAREHOLDERS HOLDING 5% OR MORE**

<b>Shareholder</b>	<b>Number of shares</b>	<b>% of issued capital</b>
Rivetprops 47 Proprietary Limited	27 480 181	19.9
Majorshelf 183 Proprietary Limited	17 278 332	12.5
Circumference Investments Proprietary Limited	16 282 009	11.8
Nport Investment Holdings Proprietary Limited	9 809 772	7.1

**BREAKDOWN BY DOMICILE**

<b>Domicile</b>	<b>Number of share-holders</b>	<b>% of share-holders</b>	<b>Number of shares</b>	<b>% of issued capital</b>
Non-resident shareholders	78	4.2	17 457 301	12.7
Resident shareholders	1 786	95.8	120 421 933	87.3
<b>Total</b>	<b>1 864</b>	<b>100.0</b>	<b>137 879 234</b>	<b>100.0</b>

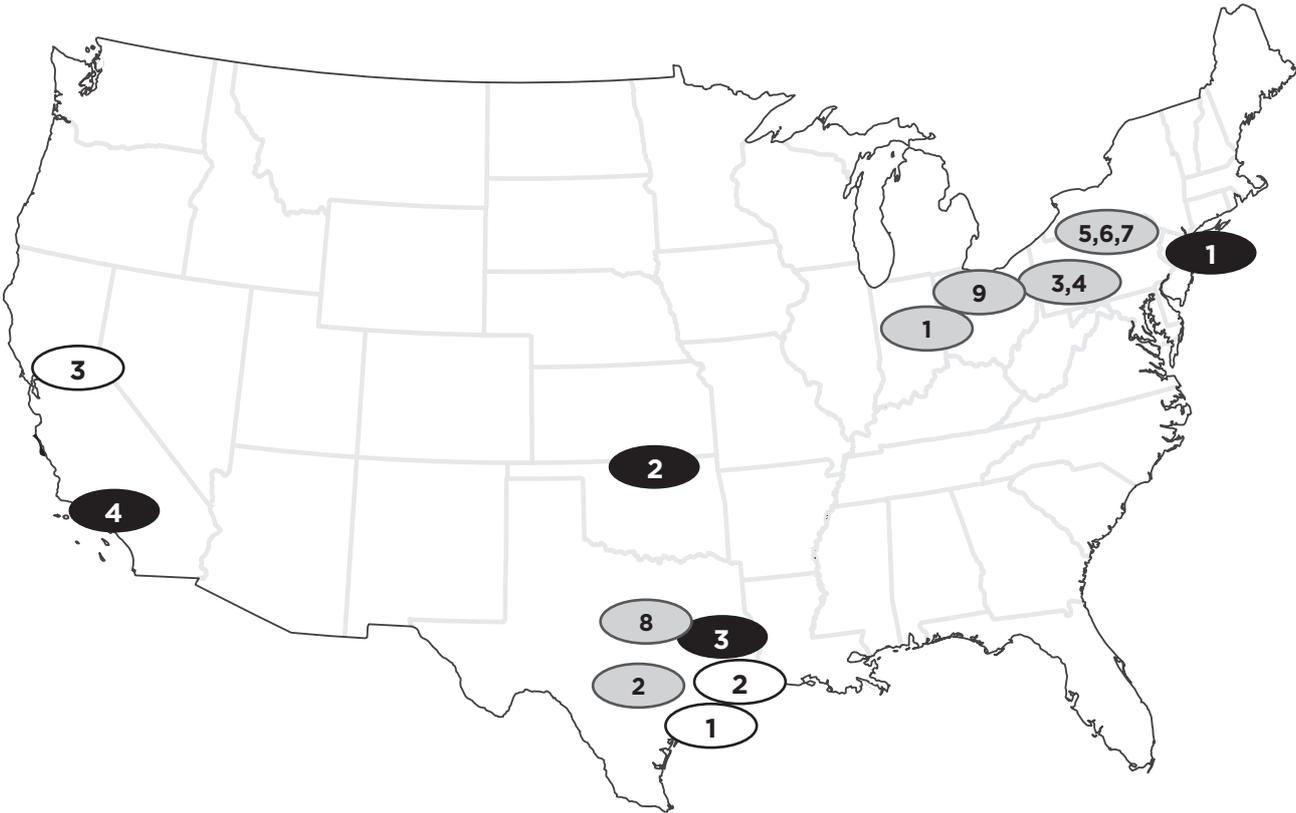
**SECURITIES EXCHANGE PERFORMANCE**

Total number of shares traded (000's)	19 832
Total value of shares traded (R'000)	690 329
Market price (cents per share)	
– Closing	5 800
– High	6 750
– Low	1 750
Market capitalisation (R'000)	7 996 996

**SHAREHOLDERS' DIARY**

Financial year-end	31 March
Annual general meeting	5 September
Reports	
– Preliminary results	May
– Interim results	October
– Annual financial statements	July

# GEOGRAPHICAL SPREAD OF PROJECTS



Renewable natural gas	Renewable electric	Renewable natural gas development projects
<b>1</b> Rumpke	<b>1</b> Monmouth	<b>1</b> Galveston
<b>2</b> McCarty	<b>2</b> AEL	<b>2</b> Coastal Plains
<b>3</b> Monroeville	<b>3</b> Security	<b>3</b> Red Top
<b>4</b> Valley	<b>4</b> Bowerman	
<b>5</b> Shade		
<b>6</b> Southern		
<b>7</b> Raeger Mountain		
<b>8</b> Atascocita		
<b>9</b> Apex		

# BOARD OF DIRECTORS

---

## EXECUTIVE DIRECTORS

### **Martin Leonard Ryan (48)**

*(BSc, JD) United States of America*

Mr Martin Ryan is the chief executive officer of Montauk. Martin was previously vice president and general counsel for Montauk since 2007. Prior to joining the Group he held various management positions with Duquesne Light Holdings Incorporated and practised law at the firm of Doepken Keevican & Weiss P.C.

### **Committee memberships**

Social and ethics committee

### **Sean Fitzgerald McClain (43)**

*(BSc, CPA, MBA) United States of America*

Mr Sean McClain is the chief financial officer of Montauk. Prior to joining the Group he held various management positions with BPL Global Limited, Bayer A.G. and Dick's Sporting Goods Incorporated and was in public accounting at Arthur Andersen LLP.

## NON-EXECUTIVE DIRECTORS

### **John Anthony Copelyn (67)**

*(BA (Hons), BProc) South Africa*

Mr John Copelyn is the non-executive chairman of Montauk. He was appointed to the board in 2010. He is the chief executive officer of Hosken Consolidated Investments ("HCI"), the Group's previous holding company. John was previously general secretary of various unions in the clothing and textile industry from 1974 before becoming a member of parliament in 1994. He currently holds various directorships and is non-executive chairman of eMedia Holdings Limited, Deneb Investments Limited, Niveus Investments Limited, Tsogo Sun Holdings Limited, Hospitality Property Fund Limited and the HCI Foundation.

### **Committee memberships**

Remuneration committee; social and ethics committee (chairman)

### **Mohamed Haroun Ahmed (53)**

*(BCompt) South Africa*

Mr Mohamed Ahmed fulfils the role of lead independent director of the board. He is a businessman and has held directorships in numerous listed and unlisted companies. Mohamed is currently the lead independent director of Deneb Investments Limited and the chairman of its audit committee.

### **Committee memberships**

Audit and risk committee (chairman); remuneration committee (chairman)

### **Michael Alon Jacobson (50)**

*(BCompt, CA(SA), CFA) Australia*

Mr Michael Jacobson is an executive director of Oceania Capital Partners Limited, an investment holding company listed on the Australian Stock Exchange. He joined HCI in 2003 and previously held directorships in several HCI subsidiaries such as Tsogo Sun Holdings Proprietary Limited, Johnnic Holdings Limited and Seardel Investment Corporation Limited (now eMedia Holdings Limited).

### **Naziema Begum Jappie (58)**

*(MSc Social Sciences) South Africa*

Ms Naziema Jappie is a businesswoman and previously held positions in various labour unions. She is a non-executive director of Deneb Investments Limited and Hosken Passenger Logistics and Rail Limited and a member of their audit committees. She has served as an executive director at the Durban University of Technology and Dean of Students at Wits University, and is currently the Director: Centre for Educational Testing for Access and Placement at the University of Cape Town.

### **Committee memberships**

Audit and risk committee; social and ethics committee; remuneration committee

### **Bruce Steven Raynor (68)**

*(BSc Labour Relations) United States of America*

Mr Bruce Raynor is a former executive vice president of the Service Employees International Union in the United States and former president of the United States union "Workers United". He was chairman of several union-affiliated national pension and insurance funds and was chairman of Amalgamated Life Insurance Company and Amalgamated Bank, the only union-owned bank in the United States. Bruce is currently president of The Sidney Hillman Foundation, a foundation that supports and rewards socially conscious journalism and the principal of R & S Associates LLC, a consulting firm based in New York.

### **Committee memberships**

Audit and risk committee

### **André van der Veen (47)**

*(BCompt, CA(SA), CFA, ACMA) South Africa*

Mr André van der Veen previously held positions in investment banking at Nedcor Investment Bank and Mettle Limited. He joined HCI in 2004 and was involved in its initial investment in Montauk. He currently serves as the non-executive chairman of HCI Coal Proprietary Limited and is the chief executive officer of eMedia Holdings Limited. He is also a non-executive director of Niveus Investments Limited.

# CHIEF EXECUTIVE OFFICER'S REPORT

---

At Montauk we are very proud to be a leader in the renewable energy industry – an industry that is at the forefront of the sustainability movement through the capture and beneficial use of organically generated biogas, which is significantly comprised of methane. Methane, with a global warming potential 25 times greater than CO<sub>2</sub>, is a potent greenhouse gas (“GHG”) that is a key contributor to global climate change.

The Company captures methane, preventing it from being released into the atmosphere, converts it into either renewable electricity or renewable natural gas (“RNG”) and sells the renewable electricity and the RNG, taking advantage of environmental attribute premiums available under federal and state policies that incentivise their use.

## BUSINESS OVERVIEW

The business, with all its social and environmental qualities, can be difficult at times due to the inherent higher production costs of RNG, as compared to fossil fuel-based energy producers. Factors such as climate, feedstock and biogas composition all impact production of RNG and renewable electricity. Additionally, the process to recover and convert raw biogas into RNG or renewable electricity is capital intensive.

The pricing of the various types of renewable energy produced by the Group is an ever-changing balance between the underlying energy commodity price and any associated environmental attribute premiums that can be realised. With electricity and natural gas commodity pricing in the US having been depressed for several years while still maintaining a relatively high degree of short-term volatility, the premiums associated with the various environmental attributes produced have become, and will continue to be, a major factor in the profitability of the business.

In this market our focus will continue to be to position the Company and its facilities to capitalise on and leverage the opportunities that develop in the renewable energy markets. The evolving federal and state regulatory environment mandating the use of renewable fuels can lead to opportunities that allow existing projects to capture additional premiums as they become available. To that end the Company has made the decision to remain flexible in its offtake contract strategy with the goal of capturing and maximising value from these programmes.

## ENVIRONMENTAL ATTRIBUTE PROGRAMMES

RNG derived from landfill methane, agricultural digesters and wastewater treatment facilities used as a vehicle fuel qualifies as a D3 cellulosic Renewable Identification Number (“RIN”) under the United States Environmental Protection Agency’s

(“EPA”) Renewable Fuel Standard (“RFS”) programme. The RFS is a US federal law that requires transportation fuel to contain a minimum volume of renewable fuel. RINs are compliance units for fuel blenders, created as part of the RFS to promote renewable fuel utilisation for the purpose of achieving significant GHG reductions, reducing imported petroleum and developing the renewable fuel sector in the US. One million British thermal units (“MMBtu”) of RNG represents approximately 11.7 RINs. The RFS programme does not have a sunset date and in effect remains, absent Congressional action to reform or eliminate it. The EPA administers the RFS programme and sets annual volume standards for renewable fuel by 30 November of each year for the following calendar year (“RVO”). The Company has participated in the RFS programme since 2014 and looks for opportunities to increase its participation in the RFS programme by examining all opportunities to grow the Company’s business. While the RFS allows for RNG produced anywhere in the US to qualify and potentially offers premiums significantly in excess of commodity prices for natural gas, uncertainty as to how the RFS will continue to be administered and supported by the EPA and the current Presidential Administration has impacted the stabilisation of the RIN market, resulting in price volatility and limited ability to sell RINs on a forward basis beyond a current calendar year. Although the market remains relatively illiquid, the Company has been able to successfully monetise blocks of D3 cellulosic RINs at pricing levels commensurate with general market conditions.

In June 2018 the EPA released the proposed volume obligations for 2019 of 381 million gallons cellulosic D3 RINs, representing a 32% increase over the 2018 volume obligations for cellulosic D3 RINs of 288 million gallons. The EPA will be accepting comments through 17 August 2018 from industry participants (including Montauk) on the volumes which it intends to use in finalising the volume obligations to accurately reflect actual production while promoting the growth of cellulosic biofuels. Montauk has taken an active role in the process by providing comments both individually and collectively through various renewable energy organisations to assist the EPA in setting volume obligations that meet the projected production for the industry. The proposed volume obligations for 2019 are expected to be finalised by the EPA

by 30 November 2018. The issuance by the EPA of timely and sufficient annual volume obligations to accommodate the RNG industry's growing production levels are paramount to the stabilisation of the RIN market. Notwithstanding the growth of the RNG space driven by the environmental premiums available for the generation of D3 RINs, the Company remains, and expects to remain, a significant contributor to the overall generation of D3 RINs in the RFS programme. Set forth below is the total RIN generation per calendar production year from Montauk's entire RNG portfolio, regardless of the monetisation strategy employed:

Year	Total industry D3 RINs generated	Montauk % of D3 RINs	Total industry CNG and LNG D3 RINs generated	Montauk % of CNG and LNG D3 RINs
2016	192 361 795	19.37%	188 556 549	19.76%
2017	250 624 373	16.90%	240 577 439	17.61%

There are three (3) types of fuel that comprise "total industry D3 RINs generated": cellulosic ethanol, renewable compressed natural gas ("CNG") and renewable liquefied natural gas ("LNG"). Within D3 production, Montauk's portfolio accounts for nearly 20% of CNG and LNG production in 2016 and approximately 18% in 2017.

The Low Carbon Fuel Standard ("LCFS") programme is a state-specific fuel policy designed to stimulate the use of cleaner low-carbon fuels. The programme, which encourages the production of such fuels, sets annual carbon intensity ("CI") standards, which reduce over time, for gasoline diesel and other fuel substitutes. Currently, two states, California and Oregon, have adopted such a programme. To the extent that RNG from Montauk's facilities is used as a transportation fuel in states that have adopted an LCFS programme, it is eligible to receive an environmental attribute additional to the RIN value under the federal RFS.

The environmental premiums associated with renewable electricity produced by Montauk's electric facilities are centred on various state renewable portfolio standards requiring that a stated percentage of the electricity produced in that state comes from a renewable resource. Such premiums are in the form of renewable energy credits ("RECs"). The value and requirements for each state programme vary widely, which can limit the ability of similar facilities located in different states from having a similar pricing structure. In addition, only twenty-nine (29) states and the District of Columbia have adopted renewable portfolio standards. All five (5) of Montauk's electric facilities receive revenue from the monetisation of RECs either as part of a power sales agreement or separately.

## RESULTS

Revenue from the Company's RNG facilities increased by \$17.8 million or 24.6% for the year ended 31 March 2018 from the prior year. The Company produced 3.9 million MMBtus in RNG volumes, an increase of 0.5% over the prior year. During the year ended 31 March 2018 the Company self-marketed 17.2 million RINs, a 6.8 million decrease from the prior year. The decrease is attributable to a shift in monetisation strategy to increase volumes sold under floor price agreements. At 31 March 2018 the Company had 0.6 million RINs generated and unsold in inventory, 0.3 million lower than at 31 March 2017. Average commodity pricing for natural gas during the year ended 31 March 2018 was 9.5% higher than the prior year. Average pricing realised on RIN sales during the year ended 31 March 2018 was 43.9% higher than the average pricing realised in the prior year, partially attributed to the increase in the cellulosic waiver credit from calendar year 2016 (\$1.33) to calendar years 2017 (\$2.00) and 2018 (\$1.96). For the year ended 31 March 2018, 29.6% of revenue from RNG production was monetised at fixed prices.

Revenue from the Company's electric generation facilities increased by \$2.1 million, or 12.1%, for the year ended 31 March 2018 from the prior year. The Company produced 0.3 million MWh in renewable electric volumes, approximately equal to the prior year. Average commodity pricing for electricity during the year ended 31 March 2018 was 15.8% higher than the prior year. For the year ended 31 March 2018, 82.3% of revenue from renewable electricity production was monetised at fixed prices.

Operating expenses for the year ended 31 March 2018 increased by \$4.2 million, or 8.1%. The increase is largely attributed to non-capitalisable optimisation costs for the Bowerman electric generation facility. The gains recognised from the Company's hedging programmes for the year ended 31 March 2018 were \$0.2 million, approximately equal to the prior year.

During the year ended 31 March 2018 the Company realised other income of \$3.5 million, largely attributable to settlement proceeds from arbitration.

In August 2017 the Company recognised \$1.6 million in expenses related to the early extinguishment of debt. Total cash paid associated with this expense was \$1.1 million.

For the year ended 31 March 2018 the Company recognised \$15.8 million in tax expense, of which \$14.7 million was off-set against the Company's deferred tax asset.

# CHIEF EXECUTIVE OFFICER'S REPORT continued

## DEVELOPMENT ACTIVITIES

In October 2016 the Company entered into an agreement with one of its existing landfill counterparties to convert an existing renewable electric project to an RNG facility by building, owning and operating an RNG facility at the Atascocita Landfill in Texas for a term of 20 years from commercial operation. Commercial operation of this RNG facility commenced in the first quarter of the 2019 financial year and the electric generation facility has been decommissioned. RNG from this facility has been contracted for use in the transportation sector to allow for the generation of RINs under the RFS and will commence upon final EPA registration under the RFS and Quality Assurance Plan designation which is anticipated in the second quarter of the 2019 financial year.

In June 2017 the Company entered into an agreement with a new landfill counterparty to operate the gas collection system, and build, own and operate an RNG facility at the Apex Landfill located in Ohio for a term of 20 years from commercial operation. Commercial operation of this RNG project commenced in the second quarter of the 2019 financial year. RNG from this facility has been contracted for use in the transportation sector to allow for the generation of RINs under the RFS and will commence upon final EPA registration under the RFS and Quality Assurance Plan designation which are anticipated in the third quarter of the 2019 financial year.

In April 2018 the Company entered into an agreement with one of its existing landfill counterparties to operate the gas collection system, and build, own and operate an RNG facility at the Galveston Landfill located in Texas for a term of 20 years from commercial operation. Upon commercial operation the output from this new RNG facility is intended to be contracted for use in the transportation sector to allow for the generation of RINs under the RFS. Commercial operation at this RNG project is targeted to commence in the first quarter of the 2020 financial year.

In May 2018 the Company entered into an agreement with one of its existing landfill counterparties to decommission its existing electric facility, and build, own and operate an RNG facility at the Coastal Plains Landfill located in Texas for a term of 20 years from commercial operation. Upon commercial operation the output from this new RNG facility is intended to be contracted for use in the transportation sector to allow for the generation of RINs under the RFS. Commercial operation at this RNG project is targeted to commence in the third quarter of the 2020 financial year.

In July 2018 the Company entered into a joint venture agreement with a dairy farm partner to build and operate a manure digester, and build, own and operate an RNG facility at a commercial dairy farm located in Chowchilla, California

for a term of 20 years from commercial operation. The Company holds an 80% interest in the joint venture and it represents the Company's first RNG project on a dairy farm. Upon commercial operation the output from this new RNG facility is anticipated to be 220 MMBtu/day and is intended to be contracted for use in the transportation sector to allow for the generation of RINs under the RFS and LCFS credits under the California LCFS. Commercial operation at this RNG project is targeted to commence in the second quarter of the 2020 financial year.

These additions will further strengthen Montauk's position as a leader in the production of renewable RNG.

## MONTAUK'S PORTFOLIO

Set forth below is a summary of each of the projects in Montauk's portfolio:

### Renewable natural gas facilities

Site	Location	Capacity*
Rumpke	Cincinnati, OH	7 271 MMBtu/day
Atascocita	Humble, TX	5 570 MMBtu/day
McCarty	Houston, TX	4 415 MMBtu/day
Apex	Amsterdam, OH	2 673 MMBtu/day
Raeger Mountain	Vintondale, PA	2 673 MMBtu/day
Shade	Cairnbrook, PA	2 673 MMBtu/day
Monroeville	Monroeville, PA	2 372 MMBtu/day
Valley	Harrison City, PA	2 372 MMBtu/day
Southern	Davidsville, PA	1 337 MMBtu/day
<b>Total</b>		<b>31 356 MMBtu/day</b>

### Renewable electric facilities

Site	Location	Name plate capacity
Bowerman Power	Irvine, CA	23.6 MW
Monmouth	Tinton Falls, NJ	10.0 MW
Coastal Plains**	Alvin, TX	5.0 MW
Security	Cleveland, TX	3.4 MW
Tulsa/AEL	Sand Springs, OK	3.2 MW
<b>Total</b>		<b>45.2 MW</b>

### Development projects

Site	Location	Capacity*
Galveston	Galveston, TX	1 857 MMBtu/day
Coastal Plains	Alvin, TX	1 775 MMBtu/day
Red Top	Madera, CA	220 MMBtu/day
<b>Total</b>		<b>3 852 MMBtu/day</b>

\* Assumes inlet methane content of 56% and process efficiency of 91%

\*\* Electric site will be repurposed and converted to an RNG project development in fiscal year 2020

Montauk uses a three-year trailing average of landfill gas production as part of its forecast of gas control and collection system (“GCCS”) output for each subsequent financial year. In financial year 2018 the winter was unusually cold and wet, particularly compared to the last several financial years which were uncharacteristically mild. In addition, day-to-night fluctuations cause movement of wells and GCCS components, affecting quantity, as well as precipitating swings in gas quality and the need for continuous GCCS tuning. These factors impacted landfill gas production for the financial year, especially for Montauk’s facilities located in the North eastern US.

### GAS RIGHTS AGREEMENTS

A critical component of the Company’s business is its ability to negotiate and maintain long-term gas rights agreements. Montauk has nurtured excellent working relationships with our waste management company hosts and actively looks to strategically extend gas rights at our project sites. Set forth below is a summary of the expiration periods of those agreements:

#### RNG facilities – gas rights expiration dates

Expire	Sites	% of FY 18 total RNG portfolio production
Within 7 years	0	0.00%
Between 8 – 14 years	4	47.48%
Between 15 – 20 years	3	52.52%

#### Renewable electric facilities – gas rights expiration dates\*\*

Expire	Sites	% of FY 18 total electric production
Within 7 years	1	16.67%
Between 8 – 14 years	3	50.00%
Between 15 – 20+ years	2	33.33%

\*\* Includes the Atascocita electric generation project which has ceased operation and been repurposed to an RNG project

#### Development projects – gas rights expiration dates

Expire	Sites
20 years	5

### 2017 TAX CUTS AND JOBS ACT

The 2017 Tax Cuts and Jobs Act (the “2017 Tax Act”) was signed into law on 22 December 2017. The 2017 Tax Act significantly revises the US corporate income tax by, among other things, lowering the statutory corporate tax rate from 35% to 21%. The Company remeasured its federal deferred tax asset using the reduction in the US corporate income tax rate, resulting in a tax expense of \$5.5 million. The Company continues to explore additional tax credit opportunities (both at the state and federal level), as well as bonus depreciation opportunities to further reduce its effective tax rate.

### SUMMARY

Management believes that Montauk remains well positioned to capture both existing and emerging value from developing the renewable energy markets in order to drive long-term entity value.



**ML Ryan**  
Chief Executive Officer

24 July 2018

# CORPORATE GOVERNANCE

---

Ethical conduct, good corporate governance, risk governance and fair remuneration are fundamental to the way that Montauk manages its business. Stakeholders' interests are balanced against effective risk management and Montauk's obligations to ensure ethical management and responsible control.

## ETHICS

The Montauk board of directors is committed to the principles of good corporate governance. Ethical behaviour in Company undertakings is maintained by all directors, officers and staff in accordance with the Group's ethics policy. The policy requires that individual employees comply with all relevant legal requirements and regulations that apply to their area of work and provides guidance on matters such as respecting intellectual property rights and avoiding conflicts of interest. Montauk acknowledges and understands that the operation of its businesses requires a shared set of core values and ethical conduct to which each employee is held accountable.

The directors of the Company are accountable to act in accordance with the Group's directors' code of conduct. The governing principles are broadly defined as standards of diligence and good faith.

The board endorses the Code on Corporate Governance as set out in the King Report on Corporate Governance for South Africa 2016 ("King IV").

The board acknowledges its responsibility to ensure the integrity of the integrated annual report, believes that it addresses all material issues and that it fairly represents the integrated performance of Montauk. The Company's commitment to good corporate governance is formalised in its charter and policies.

As a corporate citizen, Montauk has a responsibility to conduct its affairs with diligence and responsibility, and to safeguard the interests of all stakeholders.

The board is accountable for the strategy, direction and corporate behaviour of the Company. This includes oversight over policies and procedures that promote Company conduct in accordance with the Company's code of ethics. The board is assisted by the social and ethics committee in discharging its responsibility of monitoring deviations from the Company's code of ethics.

## RISK MANAGEMENT AND INTERNAL CONTROL

The board acknowledges that it is accountable for the process of risk management and the system of internal control of Montauk. The Group operates in a highly regulated environment. Company management ensures adherence

to the various legislations and regulations that govern the day-to-day operations. Internal control structures have been implemented to ensure that significant business and financial risk is identified and appropriately managed. Additionally, the Group's general counsel is a credentialled certified fraud examiner who is tasked with general risk oversight.

## BOARD OF DIRECTORS

The board is regulated by a formal board charter, which sets out the role of the board and the responsibilities of the directors. While control is delegated to the Company executive management team in the day-to-day management of the Group, the board retains full and effective control over the Company and is accountable and responsible for its performance. The board charter codifies the board's composition, appointment, authorities, responsibilities and processes, and sets out the fiduciary duties of the directors of the Company. It provides the board with a mandate to exercise leadership, determine the Group's vision and strategy, and monitor operational performance. The board is satisfied that it has fulfilled its responsibilities in accordance with its charter for the reporting period.

## Composition of the board

The roles of chairman and chief executive officer of the Company are separate and not held by the same individual and the composition of the board ensures a balance of authority precluding any one director from exercising unfettered powers of decision-making. The directors are individuals of a high calibre with diverse backgrounds and expertise, facilitating independent judgement and broad deliberations in the decision-making process. The board each year evaluates its composition to ensure an appropriate mix of skills and experience.

The board's composition is based on the skills and knowledge required to operate within the renewable energy industry in the United States and within the regulatory framework of a public listed company in South Africa.

The Company has adopted a gender and race diversity policy at board level. The board's aim is to ensure that, of its South African directors, at least 25% will be female and at least 50% will be "black people" as defined in the Broad-Based Black Economic Empowerment Act, 2003, as amended. At the date of this report, 25% of the South African directors are female and 50% "black people".

The board comprises eight (8) members of whom six (6) are non-executive directors. Three (3) of the non-executive directors are also independent directors in terms of the definition stated below. King IV recommends that the board should elect a chairperson who is an independent non-executive director. The board has appointed a non-executive chairperson and in terms of the definition provided, he is not regarded as independent. The board is of the opinion that the experience of this individual and specialist knowledge of the industry makes it appropriate for him to hold this position. The board has appointed Mr MH Ahmed as lead independent non-executive director. The independence of the directors classified as "independent" was evaluated by weighing all relevant factors, including length of services on the board, which may impair independence.

The executive directors are Mr ML Ryan (chief executive officer) and Mr SF McClain (chief financial officer).

The Companies Act places certain duties on directors and determines that they should apply the necessary care and skill in fulfilling their duties. To ensure that this is achieved, best-practice principles, as contained in King IV, are applied where applicable.

No director has an automatic right to a position on the board. All directors are required to be elected by shareholders at an annual general meeting. The Company in general meeting may appoint any person to be a director subject to the provisions of the Company's MOI.

The board is evaluated on an annual basis by the remuneration committee, on both an individual and a collective basis. In turn, the board evaluates the performance and effectiveness of board subcommittees.

Directors of the Company as of 31 March 2018 were:

JA Copelyn	Appointed 20/06/2011
MH Ahmed	Appointed 31/08/2014
MA Jacobson	Appointed 31/08/2014
NB Jappie	Appointed 31/08/2014
SF McClain	Appointed 31/08/2014
BS Raynor	Appointed 31/08/2014
ML Ryan	Appointed 27/05/2016
A van der Veen	Appointed 31/08/2014

To uphold their independence and integrity, directors disclose all material interests as and when they arise. A list of directors' interests is tabled annually.

The directors are entitled to seek independent professional advice at the Company's expense concerning the Company's affairs and have access to any information they may require in discharging their duties as directors. In terms of the Company's MOI one-third of directors must retire at every annual general meeting and are eligible for re-election. The directors who retire shall be those who have been longest in office since their last election. Any director who has held office for three years since the last election, shall also retire at the conclusion of the annual general meeting. A retiring director shall be eligible for re-election and, if re-elected, shall be deemed not to have vacated office. Any casual vacancy occurring on the board may be filled by the board, but the individual so appointed shall cease to hold office at the termination of the first shareholders' meeting to be held after the appointment of such individual as a director, unless he/she is elected at such shareholders' meeting. As a result, the directors retiring at the forthcoming annual general meeting are Messrs A van der Veen, BS Raynor and MH Ahmed. Messrs BS Raynor and MH Ahmed have offered themselves for re-election. The name and brief curriculum vitae of each director appear on page 5 of this report.

In terms of the Company's MOI there is no mandatory retirement age for non-executive directors. No director has a fixed term of appointment with the Company.

### Meetings of the board

The board met three (3) times during the year under review, on each of 30 May 2017, 22 November 2017 and 6 March 2018. Mr MA Jacobson was not present for the 22 November 2017 board meeting. Otherwise, the meetings were attended by all board members. The board has met once subsequent to the reporting date, on 29 May 2018. The directors are comprehensively briefed in advance of the meetings and are provided with all necessary information to enable them to discharge their responsibilities.

### BOARD COMMITTEES

Three (3) board committees and an executive committee have been established to assist the board in discharging its responsibilities. In line with the recommendations of King IV all board committees comprise only members of the board, but appropriate personnel may be invited to the meetings as required. All committees are empowered to obtain such external or other independent professional advice as they consider necessary to carry out their duties. These committees play an important role in enhancing good corporate governance and improving internal controls and, consequently, the Company's performance. Each board

# CORPORATE GOVERNANCE continued

committee must act according to written terms of reference, approved by the board and reviewed annually, setting out its purpose, membership requirements, and duties and reporting procedures.

## Audit and risk committee

**Members:** MH Ahmed (chairman), NB Jappie and BS Raynor.

The audit and risk committee fulfils an oversight role regarding the Group's financial statements and the reporting process, including the system of internal financial control. The committee also assists the board in discharging its responsibilities by considering reports and information generated by the subsidiary companies' audit or finance committees to their respective boards.

The committee's objectives are to assist the board in fulfilling its fiduciary duties with regard to:

- reviewing the interim, provisional and year-end financial statements, culminating in a recommendation to the board to adopt them;
- reviewing legal matters that could have a significant impact on the Group's financial statements;
- reviewing the external audit reports on the annual financial statements;
- verifying the independence of the external auditor, namely Grant Thornton Johannesburg Partnership;
- approving the audit fees and engagement terms of the external auditor;
- oversight of the integrated annual reporting as well as the evaluation of the significant judgements and reporting decisions affecting the integrated annual report;
- the monitoring of the design, implementation and effectiveness of the Company's risk management processes;
- reviewing the expertise, resources and experience of the Company's finance function; and
- determining the nature and extent of allowable non-audit services and approving the contract terms for the provision of non-audit services by the external auditor.

All the members of the committee are independent non-executive directors. All members act independently as described in section 94 of the Companies Act.

A report by the audit committee has been provided on page 15 of this report.

## Remuneration committee

**Members:** MH Ahmed (chairman), JA Copelyn and NB Jappie.

This committee is primarily responsible for overseeing the remuneration and incentives of the executive directors and Company executive management team. It takes cognisance of best remuneration practices in order to ensure that such total remuneration is fair and reasonable to both the employee and the Company. The committee may utilise the services of independent remuneration consultants to assist in providing guidance on the remuneration for executive management.

Functions and mandates of the remuneration committee include:

- making recommendations to the board regarding directors' fees and the remuneration and service conditions of Company executives, including the chief executive officer;
- providing a channel of communication between the board and management on remuneration matters;
- reviewing the Group's remuneration policies and practices and proposals to change these, and to make recommendations in this regard to the board;
- reviewing and approving the terms and conditions of any executive employment contracts, taking into account information from comparable companies;
- determining and approving any share-based grants to executive directors and other senior employees; and
- reviewing and approving any disclosures in the annual report or elsewhere on remuneration policies or directors' remuneration.

All the members of the committee are non-executive directors. In line with the recommendations of King IV the chief executive officer attends the meetings of the committee at the request of the committee, but recuses himself from the meeting before any decisions are made in which he is affected.

A report by the remuneration committee has been provided on page 17 of this report.

## Social and ethics committee

**Members:** JA Copelyn (chairman), ML Ryan and NB Jappie.

The committee's functions are in line with the requirements of the Companies Act. A report by the social and ethics committee has been provided on page 19 of this report.

## Executive committee

The committee's primary objectives are to assist the board in the daily management of the Group, including the allocation and investing of the Group's resources.

---

The executive committee comprises Messrs ML Ryan (CEO and executive director), SF McClain (CFO and executive director) and JW Wallace.

### CHIEF EXECUTIVE OFFICER

Mr ML Ryan was appointed as CEO of the Company on 27 May 2016. Mr Ryan's employment contract with the Company includes a notice of termination period (whether notice is served by himself or by the Company) of 90 days. In addition, Mr Ryan is entitled to severance remuneration in the amount of 12 months in the event that notice of termination is served by the Company without proven wrongdoing by him.

Mr Ryan does not serve on any management boards outside of the Company and has no employment outside of the Company.

Mr Ryan has not disclosed an intention to retire or otherwise leave the employ of the Company. No formal succession plan is in place; however, Mr Ryan is supported by a strong management team.

### CHIEF FINANCIAL OFFICER

Mr SF McClain, an executive director, is the chief financial officer of the Group. The audit and risk committee has considered his expertise and experience and deems it appropriate. The committee is also satisfied that the expertise, resources and experience of the finance function are adequate and the existence of adequate financial reporting procedures.

### COMPANY SECRETARY

HCI Managerial Services Proprietary Limited, a juristic person, is the appointed company secretary of the Group and was appointed by the board in terms of the Companies Act and in accordance with JSE Listing Requirements. The board has assessed the directors and the designated staff of the company fulfilling the role of the company secretariat and is satisfied that they have the competence, qualifications and experience to effectively fulfil the role of company secretary. The company secretary provides support and guidance to the board on matters relating to governance, ethical conduct and fiduciary duties. Where required, the secretary facilitates induction and training for directors, and co-ordinates the annual board evaluation process. Directors have unrestricted access to the advice and services of the company secretary whilst maintaining an arm's length relationship between the board and the company secretary.

### DEALING IN THE COMPANY'S SECURITIES

Montauk complies with the continuing obligations of the Listings Requirements of the JSE. A Group-wide share trading policy is in place whereby all directors and employees

who have access to financial results and other price-sensitive information are prohibited from dealing in Montauk shares during certain prescribed restricted periods as defined by the JSE or when the Company is operating under a cautionary announcement. The company secretary disseminates written notices to inform these employees of the insider trading legislation and advise of closed periods. All directors and senior executives are required to obtain written clearance prior to the dealing in shares of the Company and to report all share dealings to the company secretary, to ensure that all such dealings are disclosed in terms of the applicable JSE Listings Requirements.

### CONFLICTS OF INTEREST

The directors are required to avoid situations where they have direct or indirect interests that conflict or may conflict with the Group's interests. Procedures are in place for disclosure by directors of any potential conflicts and for appropriate authorisation to be sought if conflict arises.

### COMPLIANCE WITH LAWS, CODES AND STANDARDS

Montauk respects and complies with the laws of the countries in which it operates. This includes corporate laws, common law as well as specific laws. The Group operates in a highly regulated environment and, where necessary, compliance officers have been appointed to ensure adherence to the various Acts and Codes that govern its day-to-day operations.

### DISCLOSURES

To ensure shareholder parity Montauk ensures that accurate and timely disclosure of information that may have a material effect on the value of its securities or influence investment decisions is made to all shareholders. The Company publishes details of its corporate actions and performance via the Stock Exchange News Service ("SENS") and in the main South African daily newspapers. The Company maintains a website through which access is available to the broader community on the Company's latest financial, operational and historical information, including its integrated annual report.

### LITIGATION

In June 2016 the Company's fully-owned subsidiary initiated an arbitration proceeding against the contractor it engaged to construct its facility in Southern California related to certain schedule and performance issues. In lieu of final evidentiary hearings the parties resolved the dispute through settlement and executed a settlement agreement effective as of 28 February 2018. In connection with the settlement agreement the Company received a payment in the amount of \$2.6 million and recorded a non-cash gain of \$1.2 million

# CORPORATE GOVERNANCE continued

---

related to an outstanding liability for the construction of the facility which was not required to be paid. There are no further material legal or arbitration proceedings (including proceedings which are pending or threatened of which the directors of Montauk are aware) which may have or have had, during the year ended 31 March 2018, a material effect on the financial position of Montauk.

## GOVERNANCE OF INFORMATION TECHNOLOGY

Due to the inherent risks in information technology ("IT"), King IV has recommended that the board of directors be responsible for the assessment, implementation and monitoring of IT within the Company. IT governance is the responsibility of the board of directors, forms an integral part of the Group's risk management and is assisted by the audit and risk committee in carrying out its IT responsibilities. The board of directors of Montauk acknowledges the need for an IT policy which, if effectively managed, can streamline and add value to the underlying businesses. The board is assisted by Mr SF McClain, the chief financial officer and chief information officer (for all United States operations), in the implementation and monitoring of an IT policy. The network serving all United States operations is virtually hosted in

SOC2 and SSAE 16-compliant data centres. Moreover, as part of the Company's annual financial audit, an IT audit is performed. A governance framework for implementation at subsidiary level will be considered for approval by the board in due course. At a holding Company level, Montauk does not believe it is necessary to employ a chief information officer as the operations consist only of a basic administrative function. The audit and risk committee is responsible for the monitoring of IT compliance within the Group.

## APPLICATION OF KING IV PRINCIPLES

Montauk believes that, in all material respects, it complies with the major recommendations of the code to ensure that sound corporate governance and structures are applied within the Group. Alternatives to the King IV recommendations can be applied to further the best interests of the Company, as long as the overarching principles of good corporate governance are achieved. The board monitors compliance to ensure ongoing improvement of operational and corporate practices and that the affairs of the Group are conducted with transparency and integrity.

A detailed analysis of compliance with the individual principles of King IV is published on the Company's website.

# REPORT OF THE AUDIT COMMITTEE

---

**Members:** MH Ahmed (chairman), NB Jappie and BS Raynor.

The Montauk audit and risk committee is a formal committee of the board, appointed by the shareholders, and functions within its documented terms of reference. All members of the audit and risk committee act independently. The chief executive officer and the chief financial officer attend the meetings as permanent invitees, along with external audit. Other directors and members of management attend as required.

The audit committee has pleasure in submitting this report in respect of the past financial year of the Group, as required by section 94 of the Companies Act

The committee met three (3) times during the year under review, on 4 May 2017, 14 September 2017 and 30 October 2017. The meetings were attended by all committee members. The committee has met twice subsequent to the reporting date on 3 May 2018 and 24 July 2018.

## FUNCTIONS OF THE AUDIT COMMITTEE

In terms of the Companies Act the audit and risk committee has adopted the formal terms of reference, delegated to it by the board of directors, as its audit and risk committee charter. The audit and risk committee fulfils an independent oversight role regarding the Group's financial statements and the reporting process, including the system of internal financial control, with accountability to both the board and to shareholders. The committee's responsibilities include the statutory duties prescribed by the Companies Act, recommendations by King IV and additional responsibilities assigned by the board. The committee is satisfied that, in respect of the financial period under review, it has performed all the functions required by law to be performed by an audit and risk committee, including as set out by section 94 of the Companies Act and in terms of the committee's terms of reference and as more fully set out in the corporate governance report. In this connection the committee has:

- reviewed the interim, provisional and year-end financial statements, culminating in a recommendation to the board to adopt them;
- reviewed legal matters that could have a significant impact on the Group's financial statements;
- reviewed the external audit report on the financial statements;
- reviewed the performance of the external auditor and confirmed that the external auditor, the partner and the firm, have complied with the suitability requirements of the JSE as detailed in paragraph 22.15(h) of the JSE Listings Requirements;

- verified the independence of the external auditor as per section 92 of the Companies Act and accordingly nominates Grant Thornton Johannesburg Partnership to continue in office as the independent auditor and noted the appointment of Mr Theunis Schoeman as the designated auditor for the financial year ended 31 March 2019;
- monitored the design, implementation and effectiveness of the Company's risk management processes;
- approved the audit fees and engagement terms of the external auditor; and
- determined the nature and extent of allowable non-audit services and approved the contract terms for the provision of non-audit services by the external auditor.

## CONFIDENTIAL MEETINGS

Audit committee agendas provide for confidential meetings between the committee members and the external auditors, which are regularly held.

## EXPERTISE AND EXPERIENCE OF THE CHIEF FINANCIAL OFFICER

As required by JSE Listing Requirement 3.84(h), the committee has reviewed the performance of the chief financial officer, Mr SF McClain, and was satisfied that he has the necessary expertise and experience to fulfil this role and has performed appropriately during the year under review.

## INTERNAL AUDIT

The Group does not currently have an internal audit function due to the centralised nature of its financial and administrative functions. Though currently not in place, the board and committee continuously assess the need for an internal audit function.

## RISK MANAGEMENT AND INTERNAL CONTROL

The board acknowledges that it is accountable for the process of risk management and the system of internal control of the Group. The Group operates in a highly regulated environment. Where necessary, compliance officers have been appointed at each of the Group's key operating subsidiaries for ensuring to the various Acts and Codes that govern their day-to-day operations.

The committee is accountable to the board for monitoring the implementation of processes of risk management and integration of these processes into day-to-day activities. However, the committee does not assume the functions of management, which remain the responsibility of the executive directors, officers and other members of senior management.

# REPORT OF THE AUDIT COMMITTEE continued

---

Internal control structures have been implemented to ensure that significant business and financial risk is identified and appropriately managed. The audit and risk committee assists the board in discharging its responsibilities. It also considers reports and information generated by Company management.

## RECOMMENDATION OF THE INTEGRATED ANNUAL REPORT

The committee has evaluated the integrated annual report of Montauk Holdings Limited and the Group for the period ended 31 March 2018 and, based on the information provided to the committee, the committee recommends the adoption of the integrated annual report by the board.

The committee is satisfied that it has fulfilled its responsibilities in accordance with its terms of reference for the reporting period.

**MH Ahmed**

Chairman: Audit and Risk Committee

24 July 2018

# REPORT OF THE REMUNERATION COMMITTEE

**Members:** MH Ahmed (chairman), JA Copelyn and NB Jappie.

All the members of the committee are non-executive directors and two are independent. In line with the recommendations of King IV the chief executive officer attends the meetings of the committee at the request of the committee, but recuses himself from the meeting before any decisions are made.

The committee met two (2) times during the year under review on each of 30 May 2017 and 22 November 2017. The meetings were attended by all committee members. It has met once subsequent to the reporting date on 29 May 2018.

The non-binding advisory vote in respect of the remuneration report, as included in the integrated annual report for the 2017 financial year, was tabled at the annual general meeting of the Company and passed by the requisite majority. In the event that the non-binding advisory votes in respect of the Company's remuneration implementation report or its remuneration policy, as summarised in this report, are voted against by 25% or more of votes cast at the annual general meeting, the board will seek to engage directly with the disapproving shareholders in order to contemplate the reasons for dissent and implement corrective action, if it deems fit.

This committee is primarily responsible for overseeing the remuneration and incentives of the executive directors and executive management. It takes cognisance of best remuneration practices in order to ensure that such total remuneration is fair and reasonable to both the employee and the Company. Where required, the committee may utilise the services of independent remuneration consultants to assist in providing guidance on the remuneration for executive management. The Group's remuneration philosophy strives to reward employees in a fair and responsible way which ensures a culture of high performance to deliver returns to shareholders through employees who are motivated, engaged and committed. This philosophy's intended consequence is to attract, retain and develop employees with scarce and critical skills who contribute to sustained business growth and are aligned to the strategic and operational requirements of the business.

The functions and mandates of the remuneration committee include:

- making recommendations to the board on directors' fees and the remuneration and service conditions of Company executives, including the chief executive officer;
- providing a channel of communication between the board and management on remuneration matters;

- reviewing the Group's remuneration policies and practices and proposals to change these and to make recommendations in this regard to the board;
- reviewing and approving the terms and conditions of any executive employment contracts, taking into account information from comparable companies; and
- reviewing and approving any disclosures in the integrated annual report or elsewhere on remuneration policies or directors' remuneration.

## REMUNERATION POLICY

### Basic remuneration

Executive directors and management earn a basic salary which escalates in line with inflation. These may be adjusted from time to time in accordance with each individual's experience and performance.

Non-executive directors earn a basic fee which is in line with companies of a similar size. These fees are determined in South African Rand and escalate annually in line with inflation and may be reviewed by an independent remuneration consultant at the request of the board. Non-executive directors can earn up to a maximum of R46 000 by serving on the committees responsible to the board of directors. Non-executive directors do not receive short-term incentives and do not participate in any long-term incentive schemes.

Position	Actual fee FY 2018 R'000	Proposed fee FY 2019 R'000
Non-executive director	109	114
Member of audit and risk committee	44	46
Member of remuneration committee	44	46
Member of social and ethics committee	44	46

### Short-term incentives

Executive directors' and management's annual incentive compensation bonuses are subject to the following maximum eligibility percentages:

	Maximum annual bonus as a % of salary
Chief executive officer	75%
Chief financial officer	60%
Other executive management	60%

The committee determines the annual bonus amount based on the Company achieving a board-approved consolidated EBITDA target as well as each member of the executive management team meeting committee-approved key

# REPORT OF THE REMUNERATION COMMITTEE continued

---

performance indicators relating to budgetary cost control by the Company and each department, and compliance with safety training requirements.

## Long-term incentives

The Group operates two share-based remuneration schemes, namely:

- The Montauk Holdings Restricted Stock Plan for U.S. Affiliates (“Restricted Stock Plan”); and
- The Montauk Holdings Share Appreciation Rights Scheme for U.S. Affiliates (“Share Appreciation Rights Scheme”).

Executive directors and members of the executive management team are eligible to participate in the share-based payment remuneration schemes to align incentive compensation with the interests of Company shareholders. Initial grants under the Share Appreciation Rights Scheme are determined based on a multiple of base salary, with the CEO eligible for six (6) times base salary and the rest of the executive management team eligible for four (4) times base salary upon recommendation of the committee to the board.

## IMPLEMENTATION REPORT

Key management compensation is disclosed in note 26 of the annual financial statements. Refer to note 28 for more information on grants awarded during the year and balances outstanding at reporting date in respect of the Company’s share-based remuneration schemes.

The committee is satisfied that the Company’s remuneration policy has been implemented as described in this report and that the committee has fulfilled its responsibilities in accordance with its terms of reference for the reporting period.

**MH Ahmed**

Chairman: Remuneration Committee

24 July 2018

# REPORT OF THE SOCIAL AND ETHICS COMMITTEE

---

**Members:** JA Copelyn (chairman), ML Ryan and NB Jappie.

The social and ethics committee has pleasure in submitting this report, as required by section 72(4) to section 72(10) of the Companies Act and regulation 43 to the Companies Act.

The committee met two (2) times during the year under review on each of 30 May 2017 and 22 November 2017. The meetings were attended by all committee members. It has met once subsequent to the reporting date on 29 May 2018.

The function of the social and ethics committee is to ensure that the committee fulfils its responsibilities in line with the Companies Act, 2008, as amended and the recommendations of King IV. Relevant personnel, who are considered as drivers of the underlying functions of the committee, may be invited to join the committee's meetings. In line with the Act, the invitees do not have voting powers. The committee also considers reports and information generated by the subsidiary companies to their respective boards. The committee reports back to the board of Montauk and all decisions taken are decided by the board of directors.

The social and ethics committee has discharged its monitoring functions in terms of regulation 43.5 of the Act.

In the discharge of its duties the social and ethics committee takes into consideration the fact that while the Company is a South African entity, all of the operations and employees of the Company are located in the United States.

The sustainability report on pages 20 and 21 incorporates the various aspects overseen by the committee.

**JA Copelyn**

Chairman: Social and Ethics Committee

24 July 2018

# SUSTAINABILITY REPORT

The implementation of sustainable business practices is a continuous process for every organisation. To maintain and improve sustainability initiatives Montauk, through the social and ethics committee, endeavours to further embed a sustainability focus into its core strategy of business.

## ENVIRONMENT

Municipal solid waste (“MSW”) landfills are the third-largest human-generated source of methane emissions in the United States, releasing an estimated 92.7 million metric tons of CO<sub>2</sub> equivalent into the atmosphere in 2016 alone<sup>1</sup>. With a global warming potential twenty-five (25) times greater than CO<sub>2</sub> and a short (10-year) atmospheric life, methane is a potent GHG that is a key contributor to global climate change. Anaerobic lagoons are part of a system designed to manage and treat waste created by concentrated animal feeding operations. Like MSW landfills, these lagoons have been shown to harbour and emit substances which can cause adverse environmental and health effects in addition to methane. As a result, reducing methane emissions from anaerobic lagoons and MSW landfills is one of the best ways to achieve a near-term beneficial impact in mitigating global climate change. Methane also contributes to background tropospheric ozone levels as an ozone precursor. Many of the technologies and practices that reduce methane emissions also reduce associated emissions of volatile organic compounds, odours and other local air pollutants.

Raw biogas collected for a beneficial use project is typically around 50 per cent methane by volume. It is estimated that a beneficial use project will capture roughly 60 per cent to 90 per cent of the methane emitted, depending on system design and effectiveness. The captured methane is destroyed when the gas is burned to produce electricity or refined into RNG and placed into the natural gas pipeline system.

Montauk’s business is focused on the capture and beneficial use of methane and is responsible for significant emissions reductions arising from the flaring and/or beneficial use of the associated methane (e.g. electrical energy generation or RNG). In the year under review alone, Montauk’s combined electric generation and RNG facilities provided enough energy to power over 71 036 United States homes while collectively reducing over 3.73 million metric tons of CO<sub>2</sub> equivalent emissions<sup>2</sup>.

## Fiscal 2018 emission reductions and environmental benefits

Total annual emission reduction equivalent (million)	
Metric tons of carbon dioxide	3.73
Tons of methane	0.148
Equivalent annual environmental benefits (million)	
Acres of US forest carbon sequestration	4.39
Gallons of gasoline carbon dioxide emission equivalents	420.78

The Company remains steadfast in its commitment to positively impacting the environment and fostering a corporate culture that values sustainable living and working. The protection of limited water resources, pollution mitigation and maintaining the natural aesthetics of the environment through rehabilitation programmes remain key commitments. The Company can safely report that it has had no significant breaches of environmental standards for the past financial year. When a Montauk facility ceases operation the facility site is decommissioned and remediated in accordance with the host landfill gas contract and all applicable laws.

## HEALTH AND SAFETY

Montauk has developed a health and safety programme (“HASP”) which serves to integrate safety into the scope of every task or project undertaken by the Company or its contractors. Our efforts are employee-centred and focused on improving working conditions and eliminating hazards. The Company engages employees to directly influence our safety culture and safety programmes through our active safety committee and through site visits and inspections. Employees have been empowered to make safety their first priority. All HASP policies are reviewed by employees and feedback from employees is incorporated into our policies and procedures.

In the year under review Montauk was involved in two (2) OSHA recordable injuries. Montauk recorded a 2.19 Total Recordable Injury Rate versus the national average for all industries of 2.9 for the reporting period. Montauk is committed to reporting all incidents and learning from these unfortunate events so that future incidents may be avoided. An indication of this commitment is the continued rise in employees reporting near misses. Although the reporting of near misses is not mandatory, the fact that employees have built a self-reporting ethos is evidence of the foundation of a strong safety culture. The Company has learned that certain administrative policies can be used to prevent the majority of incidents experienced during fiscal year 2018 and it is working to implement these policies across all operations.

---

Montauk provides extensive HASP training to our employees through face-to-face, hands-on, and interactive web-based training. Training is conducted at least monthly for every employee. Newly hired employees are assigned a battery of introductory trainings in our programmes regardless of previous experiences or expertise. The training programme focuses on site and industry-specific safety concerns and incorporates hands-on skills training to further reinforce training materials and learning outcomes.

We believe that continuous improvement of all of our programmes is necessary in order to be a leading force in our market. We frequently review our HASP and develop new safety protocols. Currently we are engaged with various third-party safety and compliance representatives to review and improve existing site conditions, focusing on engineering hazards out of the workplace and preventing equipment failures which could lead to injuries. In addition to these efforts, Montauk tracks leading safety indicators to identify operations that are more at risk than others so that early intervention can be used to prevent future incidents.

## DISCRIMINATION

We firmly believe that the unique perspectives, talents and contributions offered by a diverse workforce strengthen an organisation. To that end, we are a company that creates, promotes and sustains an inclusive work environment. The inclusion of these diverse experiences and perspectives creates a culture of empowerment that fosters innovation and economic growth. Fairness is promoted across all operations through a code of ethics. Legal compliance policies promote zero tolerance of discrimination within the workplace. This is enforced and established through standard grievance and disciplinary procedures in order to maintain consistency and compliance.

## ECONOMIC SUSTAINABILITY

Economic sustainability is critical in attracting and retaining customers, employees and investors. Sustainability initiatives, whether environmental, social or economic, increase the value of the Company by leveraging opportunities and managing risk. Montauk respects and complies with the laws of the countries in which it operates and through the implementation of appropriate internal control structures the Group aims to ensure that significant regulatory, business and financial risk is identified and appropriately managed.

<sup>1</sup> Source – United States Environmental Protection Agency's Landfill Methane Outreach Program ("LMOP")

<sup>2</sup> Source – LMOP Landfill gas-to-energy benefits calculator

# REPORT OF THE INDEPENDENT AUDITOR

to the shareholders of Montauk Holdings Limited

## REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

### Opinion

We have audited the consolidated and separate financial statements of Montauk Holdings Limited ("the Group and Company") set out on pages 28 to 62, which comprise the consolidated and separate statements of financial position as at 31 March 2018, and the consolidated and separate statements of profit or loss and other comprehensive income, the consolidated and separate statements of changes in equity and the consolidated and separate statements of cash flows for the year then ended, and notes to the consolidated and separate financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of Montauk Holdings Limited as at 31 March 2018, and its consolidated and separate financial performance and consolidated and

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The following key audit matter relates to the consolidated financial statements. We have determined that there are no key audit matters in respect of the separate financial statements.

Key audit matter	How our audit addressed the key audit matter
<p><b>Recognition of deferred tax asset on net operating losses ("NOLs")</b></p> <p>Section 382 of the United States of America Internal Revenue Code requires a company to limit the amount of future income that can be off-set by historic losses, i.e. net operating losses ("NOLs"), carried forward and certain built-in losses, after a company has undergone a shareholder change.</p> <p>Due to historical shareholder changes the Group analysed whether or not any of their NOLs were limited under section 382. The analysis indicated that the section was not triggered and the NOLs remained intact at 31 March 2018.</p> <p>Management has reassessed the probability of future taxable income and the utilisation of the available NOLs and concluded that it is still probable in the context of IAS 12: Income Taxes, that the Group will generate future taxable profit, and therefore a deferred tax asset of \$11.8 million, as disclosed in notes 4 and accounting policy 2(i) to the financial statements, was recognised in the current year.</p> <p>We have determined that this is a key audit matter due to the complexity around the methodology applied relating to the existence of the NOLs and the judgements and estimates involved in determining the availability of future taxable profits to utilise these NOLs.</p>	<p>Our audit procedures relating to the section 382 analysis included the following:</p> <ul style="list-style-type: none"> <li>• reviewing the section 382 analysis including the inputs and methodology used by management;</li> <li>• assessing the accuracy and completeness of the inputs;</li> <li>• agreeing the shareholder changes in the analysis to source documentation; and</li> <li>• recalculating the extent of shareholder changes.</li> </ul> <p>Our audit procedures relating to the recognition of the deferred tax asset included the following:</p> <ul style="list-style-type: none"> <li>• reviewing the forecasts and budgets presented by management and interrogating the inputs into these budgets;</li> <li>• reviewing the historical accuracy of the budgeting process and the changes in the profitability of the business in recent years; and</li> <li>• comparing the expiry dates of these NOLs (2027 to 2036) with the expected utilisation date (2019).</li> </ul>

separate cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements* section of our report. We are independent of the Group in accordance with the Independent Regulatory Board for Auditors' *Code of Professional Conduct for Registered Auditors ("IRBA Code")* and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* (Parts A and B). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

---

## Other information

The directors are responsible for the other information. The other information comprises the information included in the Integrated Annual Report which includes the directors' report, the audit committee's report and the company secretary's certificate as required by the Companies Act of South Africa. The other information does not include the consolidated and separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of the directors for the consolidated and separate financial statements

The directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group and/or the Company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the consolidated and separate financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control;
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements

# REPORT OF THE INDEPENDENT AUDITOR continued

to the shareholders of Montauk Holdings Limited

---

or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and/or the Company to cease to continue as a going concern;

- evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In terms of the IRBA Rule published in Government Gazette Number 39475 dated 4 December 2015, we report that Grant Thornton has been the auditor of Montauk Holdings Limited for eight years.



**Grant Thornton Johannesburg Partnership**  
Registered Auditors  
Practice Number: 903485E

**Theunis Schoeman**  
Partner  
Registered Auditor  
Chartered Accountant (SA)

27 July 2018

@Grant Thornton  
Wanderers Office Park  
52 Corlett Drive  
Illovo 2196

# APPROVAL OF ANNUAL FINANCIAL STATEMENTS

---

The directors of Montauk Holdings Limited are responsible for the preparation, integrity and fair presentation of the financial statements of the Company and of the Group and for other information contained in this annual report. The consolidated annual financial statements for the year ended 31 March 2018 have been prepared in accordance with International Financial Reporting Standards and include amounts based on prudent judgements and estimates by management.

The going concern basis has been adopted in preparing the financial statements. The directors have no reason to believe that the Group or any Company within the Group will not be a going concern in the foreseeable future, based on forecasts and available cash resources. These financial statements support the viability of the Company and the Group. The financial statements have been audited by the independent auditing firm, Grant Thornton Johannesburg Partnership, which was given unrestricted access to all financial records and related data, including minutes of all meetings of shareholders, the board of directors and committees of the board.

The directors believe that all representations made to the independent auditors during the audit were valid and appropriate.

The consolidated annual financial statements for the year ended 31 March 2018 were approved by the board of directors on 24 July 2018 and are signed on its behalf by:



**JA Copelyn**  
Chairman



**ML Ryan**  
Chief Executive Officer



**SF McClain**  
Chief Financial Officer

Cape Town  
24 July 2018

## DECLARATION BY COMPANY SECRETARY

---

We certify that Montauk Holdings Limited has lodged with the Registrar of Companies, for the financial year ended 31 March 2018, all such returns as are required by a public company in terms of the Companies Act of South Africa and that such returns are true, correct and up to date.

*HCI Managerial Services  
Proprietary Limited*

**HCI Managerial Services Proprietary Limited**  
Company Secretary

Cape Town  
24 July 2018

# DIRECTORS' REPORT

for the year ended 31 March 2018

## NATURE OF BUSINESS

Montauk Holdings Limited ("Montauk") is an investment holding company, incorporated in South Africa with its operating subsidiaries domiciled in the United States of America.

## OPERATIONS AND BUSINESS

The business operations of Montauk include the development and operation of large-scale renewable energy projects utilising biogas in the United States of America. The Group's expertise includes the permitting, design, construction and operation of energy facilities utilising biogas and its operations in the United States are headquartered in Pittsburgh, Pennsylvania. Certain administrative functions are contracted to be performed on Montauk's behalf by HCI Managerial Services Proprietary Limited at its South African offices.

## DISPOSAL GROUP ASSETS AND LIABILITIES HELD FOR SALE

Details of disposal group assets and liabilities held for sale are set out in note 9 of the consolidated annual financial statements.

## DIVIDENDS

Final ordinary dividend number 1 of 39.5 South African cents per share was paid to shareholders on 29 May 2017 in respect of the year ended 31 March 2017.

Final ordinary dividend number 2 of 63 South African cents per share was paid to shareholders on 28 May 2018 in respect of the year ended 31 March 2018.

## SHARE CAPITAL

Details of the authorised and issued share capital are set out in note 10 of the consolidated annual financial statements.

## DIRECTORATE

The directors of the Company appear on page 73.

## COMPANY SECRETARY

The secretary of the Company for the year ended 31 March 2018 is HCI Managerial Services Proprietary Limited. The board has assessed the directors and the designated staff of the Company fulfilling the role of the company secretary and is satisfied that they have the competence, qualifications and experience to effectively fulfil the role of company secretary. The secretary has an arm's length relationship with the board of directors. The name, business and postal address of the company secretary are set out on page 73 of this report.

## AUDITORS

Grant Thornton Johannesburg Partnership will continue in office in accordance with section 90 of the South African Companies Act, with Mr Theunis Schoeman as the designated auditor.

## SPECIAL RESOLUTIONS

The following special resolutions were passed by the Company's shareholders at the annual general meeting of shareholders held on 1 November 2017:

- Granting general authority to the directors of the Company to issue for cash all or any of the authorised but unissued shares in the capital of the Company, including options, as and when they in their discretion deem fit, subject to the Companies Act, the memorandum of incorporation ("MOI") of the Company and the JSE Listings Requirements.
- Approval of the fees payable to non-executive directors for their services as directors or as members of the board subcommittees in respect of the financial period 1 November 2017 until the next annual general meeting of the Company.
- Granting the Company and the subsidiaries of the Company a general authority contemplated in terms of the JSE Listing Requirement 5.72, for the acquisition by the Company, or a subsidiary of the Company, of ordinary shares issued by the Company.
- General approval of the provision of financial assistance in terms of sections 44 and 45 of the Companies Act.

The statutory information relating to special resolutions passed by subsidiaries is available from the registered office of the Company.

## AUDITOR'S REPORT

The consolidated annual financial statements have been audited by Grant Thornton Johannesburg Partnership and their unqualified audit report on the consolidated and separate annual financial statements is included on page 22 of this report.

## DIRECTORS' EMOLUMENTS

Directors' emoluments incurred by the Company and its subsidiaries for the year ended 31 March 2018 are set out in note 26 in the consolidated annual financial statements.

## SUBSIDIARIES

Details of the Company's subsidiaries are set out in annexure A to the consolidated annual financial statements.

---

## BORROWING POWERS

There are no limits placed on borrowings in terms of the MOI. Certain companies in the Group have entered into various loan agreements with providers of loan finance. These loan agreements include various covenants and undertakings by companies in the Group which may restrict the Group's borrowing powers. Details of these covenants and undertakings are available from the registered office of the Company.

## LITIGATION STATEMENT

In June 2016 the Company initiated arbitration proceedings against a contractor for the 20 MW facility in Southern California related to certain schedule and performance issues. The parties reached a settlement in February 2018 and the matter has been concluded. Among other matters as defined in the agreement, the Company recorded a gain in other income for \$2.6 million related to payment received from the contractor. Also, the Company recorded a non-cash gain of \$1.2 million related to an outstanding liability for the construction of the facility which was not required to be paid. There are no additional legal or arbitration proceedings (including proceedings which are pending or threatened of which the directors of Montauk Holdings Limited are aware) which may have or have had, during the year ended 31 March 2018, a material effect on the financial position of the Group.

## RENEWABLE IDENTIFICATION NUMBERS ("RINS")

The Group had approximately 0.6 million RINs (2017: 0.9 million) generated and unsold, classified as D3 cellulosic, as of 31 March 2018. The RINs have a zero carrying value. Refer to accounting policy 1(k) in the consolidated annual financial statements for more information.

## EVENTS SUBSEQUENT TO REPORTING DATE

Refer to note 30 in the consolidated annual financial statements for more information. The directors are not aware of any further matter or circumstance arising since the end of the financial period, not otherwise dealt with within the financial statements, that would affect the operations or results of the Company or the Group significantly.

## PREPARER

These consolidated annual financial statements were prepared under the supervision of the chief financial officer, Mr SF McClain (CPA).

# STATEMENTS OF FINANCIAL POSITION

as at 31 March 2018

	Notes	Group		Company	
		2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>ASSETS</b>					
<b>Non-current assets</b>		<b>162 883</b>	<b>156 960</b>	<b>122 237</b>	<b>121 536</b>
Property, plant and equipment	1	130 396	101 330	–	–
Intangible assets	2	19 275	23 398	–	–
Subsidiary companies	3	–	–	122 237	121 536
Deferred taxation	4	11 742	26 825	–	–
Other financial assets	7	527	4 185	–	–
Non-current receivables	5	943	1 222	–	–
<b>Current assets</b>		<b>39 832</b>	<b>33 042</b>	<b>204</b>	<b>421</b>
Inventories	6	2 603	1 053	–	–
Other financial assets	7	29	3 582	–	–
Trade and other receivables	8	8 028	8 785	2	–
Cash and cash equivalents	25.4	29 172	19 622	202	421
Disposal group assets held for sale	9	–	770	–	–
<b>Total assets</b>		<b>202 715</b>	<b>190 772</b>	<b>122 441</b>	<b>121 957</b>
<b>EQUITY AND LIABILITIES</b>					
<b>Capital and reserves</b>		<b>141 605</b>	<b>122 729</b>	<b>122 419</b>	<b>121 942</b>
Ordinary share capital	10	167 231	166 863	167 231	166 863
Common control reserve		2 910	2 910	–	–
Other reserves	11	2 734	2 625	2 748	2 639
Accumulated losses		(31 270)	(49 669)	(47 560)	(47 560)
Equity attributable to equity holders of the parent		141 605	122 729	122 419	121 942
<b>Non-current liabilities</b>		<b>41 544</b>	<b>42 052</b>	<b>–</b>	<b>–</b>
Borrowings	12	36 208	35 837	–	–
Long-term provisions	13	5 336	6 215	–	–
<b>Current liabilities</b>		<b>19 566</b>	<b>25 592</b>	<b>22</b>	<b>15</b>
Trade and other payables	15	10 342	11 869	21	14
Financial liabilities	14	129	8	–	–
Current portion of borrowings	12	6 699	11 433	–	–
Taxation		742	450	1	1
Provisions	13	1 654	1 832	–	–
Disposal group held for sale	9	–	399	–	–
<b>Total equity and liabilities</b>		<b>202 715</b>	<b>190 772</b>	<b>122 441</b>	<b>121 957</b>

# STATEMENTS OF COMPREHENSIVE INCOME

for the year ended 31 March 2018

	Notes	Group		Company	
		2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
Revenue	17	109 149	89 133	4 354	–
Other operating expenses and income		(55 826)	(51 667)	(296)	(247)
Depreciation and amortisation		(14 905)	(16 151)	–	–
Other income	18	3 537	811	–	–
Investment income	19	42	37	39	34
Finance costs	20	(2 074)	(4 177)	–	–
Loss on extinguishment of borrowings		(1 611)	–	–	–
Asset impairments	21	–	(2 237)	–	–
<b>Profit/(loss) before taxation</b>	22	<b>38 312</b>	<b>15 749</b>	<b>4 097</b>	<b>(213)</b>
Taxation	23	(16 037)	26 376	(221)	–
<b>Profit/(loss) for the year</b>		<b>22 275</b>	<b>42 125</b>	<b>3 876</b>	<b>(213)</b>
<b>Other comprehensive income/(loss) net of tax:</b>					
<i>Items that may be reclassified subsequently to profit or loss</i>					
Foreign currency translation differences		109	52	109	51
<b>Total comprehensive income/(loss) for the year</b>		<b>22 384</b>	<b>42 177</b>	<b>3 985</b>	<b>(162)</b>
Profit attributable to:					
Equity holders of the parent		22 275	42 125		
Total comprehensive income attributable to:					
Equity holders of the parent		22 384	42 177		
Earnings per share (cents)	24	16.39	31.08		
Diluted earnings per share (cents)	24	16.18	30.87		

# STATEMENTS OF CHANGES IN EQUITY

for the year ended 31 March 2018

	Share capital \$'000	Common control reserve \$'000	Other reserves \$'000	Accumulated losses \$'000	Total \$'000
<b>Group</b>					
<b>Balance at 31 March 2016</b>	166 202	2 910	2 573	(92 432)	79 253
<b>Current operations</b>					
Total comprehensive income	–	–	52	42 125	42 177
Equity-settled share-based payments	661	–	–	638	1 299
<b>Balance at 31 March 2017</b>	<b>166 863</b>	<b>2 910</b>	<b>2 625</b>	<b>(49 669)</b>	<b>122 729</b>
<b>Current operations</b>					
Total comprehensive income	–	–	109	22 275	22 384
Equity-settled share-based payments	368	–	–	333	701
Dividends paid	–	–	–	(4 209)	(4 209)
<b>Balance at 31 March 2018</b>	<b>167 231</b>	<b>2 910</b>	<b>2 734</b>	<b>(31 270)</b>	<b>141 605</b>
Notes	10		11		

	Share capital \$'000	Other reserves \$'000	Accumulated losses \$'000	Total \$'000
<b>Company</b>				
<b>Balances at 31 March 2016</b>	166 202	2 588	(47 985)	120 805
<b>Current operations</b>				
Total comprehensive income/(loss)	–	51	(213)	(162)
Equity-settled share-based payments	661	–	638	1 299
<b>Balance at 31 March 2017</b>	<b>166 863</b>	<b>2 639</b>	<b>(47 560)</b>	<b>121 942</b>
Total comprehensive income/(loss)	–	109	3 876	3 985
Equity-settled share-based payments	368	–	333	701
Dividends paid	–	–	(4 209)	(4 209)
<b>Balance at 31 March 2018</b>	<b>167 231</b>	<b>2 748</b>	<b>(47 560)</b>	<b>122 419</b>
Notes	10	11		

# STATEMENTS OF CASH FLOWS

for the year ended 31 March 2018

	Notes	Group		Company	
		2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>Cash flows from operating activities</b>		<b>48 105</b>	<b>25 374</b>	<b>3 878</b>	<b>(200)</b>
Cash generated/(utilised) by operations	25.1	59 219	40 063	4 058	(247)
Investment income		42	37	39	34
Changes in working capital	25.2	(7 626)	(10 764)	2	13
Cash generated/(utilised) by operating activities		51 635	29 336	4 099	(200)
Finance costs		(2 244)	(3 962)	–	–
Taxation paid	25.3	(1 286)	–	(221)	–
<b>Cash flows from investing activities</b>		<b>(28 238)</b>	<b>(6 788)</b>	<b>–</b>	<b>–</b>
Disposal of other financial assets		7 759	1 602	–	–
Decrease in non-current receivables		270	727	–	–
Proceeds from insurance recovery		350	–	–	–
Intangible assets					
– Additions		(951)	–	–	–
– Disposals		1 964	850	–	–
– Refunds		–	4 843	–	–
Property, plant and equipment					
– Additions		(37 920)	(15 236)	–	–
– Disposals		290	426	–	–
<b>Cash flows from financing activities</b>		<b>(10 429)</b>	<b>(9 024)</b>	<b>(4 209)</b>	<b>–</b>
Dividends paid		(4 209)	–	(4 209)	–
Debt issuance costs	12	(814)	(32)	–	–
Debt extinguishment costs	12	(1 127)	–	–	–
Long-term funding repaid	12	(53 546)	(11 292)	–	–
Long-term funding raised	12	49 267	2 300	–	–
<b>Cash and cash equivalents</b>					
Movements		9 438	9 562	(331)	(200)
At the beginning of the year		19 622	10 010	421	569
Foreign exchange difference		112	50	112	52
<b>At the end of the year</b>	25.4	<b>29 172</b>	<b>19 622</b>	<b>202</b>	<b>421</b>

# ACCOUNTING POLICIES

---

## 1. ACCOUNTING POLICIES

This summary of the principal accounting policies of the Montauk Holdings Limited Group is presented to assist with the evaluation of the consolidated annual financial statements.

### a) Basis of preparation

The consolidated annual financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"), the South African Institute of Chartered Accountants ("SAICA") Financial Reporting Guides as issued by the Accounting Practices Committee, the South African Companies Act, No. 71 of 2008, the Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council and the Listings Requirements of the JSE Limited. The consolidated annual financial statements are presented in US Dollars. The consolidated annual financial statements have been prepared under the historical cost convention, as modified by the revaluation to fair value of certain financial instruments as described in the accounting policies below. The accounting policies are consistent with that applied in the previous year.

### b) Chief operating decision-maker

Operating information is reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive committee.

### c) Basis of consolidation

The consolidated annual financial statements include the financial information of subsidiaries.

#### i) *Subsidiaries*

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The Company records its investment in subsidiaries at cost less any impairment charges. These interests include any intergroup loans receivable, which represent by nature a further investment in the subsidiary.

## d) Foreign exchange

### i) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The consolidated annual financial statements are presented in US Dollars, which is the Group's presentation currency.

### ii) *Transactions and balances*

The financial statements for each Group company have been prepared on the basis that transactions in foreign currencies are recorded in their functional currency at the rate of exchange ruling at the date of the transaction. Monetary items denominated in foreign currencies are retranslated at the rate of exchange ruling at the statement of financial position date with the resulting translation differences recognised in profit or loss.

## e) Business combinations

### i) *Subsidiaries*

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis the Group recognises any minority interest in the acquiree either at fair value or at the minority interest's proportionate share of the acquiree's net assets.

### ii) *Common control transactions*

Acquisitions of subsidiaries which do not result in a change of control of the subsidiaries are accounted for as common control transactions. The excess of the cost of the acquisition over the Group's interest in the carrying value of the identifiable assets and liabilities of the acquired entity is carried as a non-distributable reserve in the consolidated results.

**f) Property, plant and equipment**

Property, plant and equipment are stated at cost net of accumulated depreciation and any impairment losses.

Assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

**i) Depreciation**

No depreciation is provided on freehold land or assets in the course of construction. In respect of all other property, plant and equipment, depreciation is provided on a straight-line basis at rates calculated to write off the cost, less the estimated residual value of each asset over its expected useful life as follows:

Land and buildings	10 – 50 years
Leasehold improvements	Period of the lease
Other equipment and vehicles	3 – 10 years
Plant and machinery	5 – 12½ years

**ii) Capitalisation of borrowing costs**

Direct financing costs incurred, before tax, on major capital projects during the period of development or construction that necessarily take a substantial period of time to be developed for their intended use are capitalised up to the time of completion of the project.

**g) Intangible assets**

Intangible assets are stated at cost less accumulated amortisation and impairment losses. Cost is usually determined as the amount paid by the Group.

Amortisation is recognised together with depreciation in profit or loss.

Intangible assets with indefinite lives are not amortised but are subject to annual reviews for impairment.

**i) Emission allowances**

Emission allowances consist of credits that need to be applied to nitrogen oxide (NOx) emissions from internal combustion engines. These engines emit levels of NOx for which specific allowances are required in certain regions of states in the United States of America. The allowances available for use each year are capped at a level necessary for ozone attainment per the National Ambient Air Quality Standards. Certain assets acquired through the acquisition of a subsidiary, by Montauk Energy Holdings LLC, qualify for NOx

allowances. These have been recognised at fair value at date of acquisition, have indefinite useful lives and, as a result, are not amortised. These assets are tested annually for impairment. There is currently no indicator for impairment.

Intangible assets with finite lives are amortised over their estimated useful economic lives and only tested for impairment where there is an indicator of impairment. The directors' assessment of the useful life of intangible assets is based on the nature of the asset acquired, the durability of the products to which the asset attaches and the expected future impact of competition on the business.

**i) Gas rights**

Gas rights are amortised using the depletion straight-line basis over the gas rights' term.

**ii) Interconnection**

The interconnection intangible asset is the exclusive right to utilise an interconnection line between the operating plant and a utility substation to transmit produced electricity. Included in that right is full maintenance provided on this line by the utility.

**h) Financial assets and financial liabilities**

Financial assets and financial liabilities are initially recognised at fair value plus any directly attributable transaction costs (transaction costs are not included on initial recognition for financial instruments carried at fair value through profit or loss).

Financial assets consist of cash, contractual rights to receive cash or another financial asset, or contractual rights to exchange financial instruments with another entity on potentially favourable terms.

Financial liabilities are recognised when there is a contractual obligation to deliver cash or another financial asset or to exchange financial instruments with another entity on potentially unfavourable terms.

**i) Trade and other receivables**

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost less an allowance for impairment. A provision allowance for impairment of trade and other receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the terms of the receivables.

# ACCOUNTING POLICIES continued

## **ii) Financial liabilities at amortised cost**

### *Trade payables*

Trade payables are initially recognised at fair value and subsequently measured at amortised cost.

### *Borrowings*

Borrowings are recognised initially at fair value, net of transaction costs. Borrowings are subsequently stated at amortised cost using the effective interest rate method and include accrued interest.

## **iii) Cash and cash equivalents**

Cash and cash equivalents are carried at cost and include cash in hand, bank deposits and bank overdrafts.

## **iv) Fair value**

If the market for a financial asset is not active, and for unlisted securities, the Group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analyses and option pricing models, making maximum use of market inputs and relying as little as possible on entity-specific inputs.

## **v) Impairment**

The Group assesses at each statement of financial position date whether there is objective evidence that a financial asset or group of financial assets is impaired. Impairment testing of trade receivables is described in note (h)(i) above.

## **i) Derivative financial assets and financial liabilities**

The Group enters into energy price and interest rate derivatives in the ordinary course of business in order to hedge its exposure to energy price and interest rate fluctuations. The Group does not apply hedge accounting and all fair value movements are recognised immediately in profit or loss.

## **j) Inventories**

Inventories are stated at the lower of cost or net realisable value.

## **k) Renewable identification numbers ("RINs")**

The Group generates RINs through its production and sale of renewable natural gas ("RNG") used for transportation purposes as prescribed under the Renewable Fuel Standard ("RFS"), administered by the United States Environmental Protection Agency. The RINs that the group generate are able to be

separated and sold independent from the energy produced, therefore no cost is allocated to the RIN when it is generated.

## **l) Employee share incentive schemes**

The Group grants shares and share appreciation rights to employees in terms of the Montauk Holdings Restricted Stock Plan and the Montauk Holdings Share Appreciation Rights Scheme respectively. In terms of IFRS 2 these instruments are fair valued at the date of grant and the fair value determined on the date of grant recognised as an expense over the relevant vesting period.

## **m) Impairment**

This policy covers all assets except inventories (see note (j)) and financial assets (see note (h)). Impairment reviews are performed by comparing the carrying value of the asset to its recoverable amount, being the higher of the fair value less costs to sell and value in use. The fair value less costs to sell is considered to be the amount that could be obtained on disposal of the asset. The value in use of the asset is determined by discounting, at a market-based pre-tax discount rate, the expected future cash flows resulting from its continued use, including those arising from its final disposal. When the carrying values of non-current assets are written down by any impairment amount the loss is recognised in profit or loss in the period in which it is incurred.

Intangible non-current assets with an indefinite life are tested annually for impairment. Assets subject to amortisation are reviewed for impairment if circumstances or events change to indicate that the carrying value may not be fully recoverable.

## **n) Provisions**

### **i) Asset retirement obligations**

Long-term environmental obligations are based on the Group's environmental plans, in compliance with current regulatory requirements. Provision is made based on the net present value of the estimated cost of restoring the environmental disturbance that has occurred up to the reporting date. The estimated cost of rehabilitation is reviewed annually and adjusted as appropriate for changes in legislation or technology. Cost estimates are not reduced by the potential proceeds from the sale of assets or from plant clean-up at closure, in view of the uncertainty of estimating the potential future proceeds.

---

Expenditure on plant and equipment for pollution control is capitalised and depreciated over the useful lives of the assets whilst the cost of ongoing current programmes to prevent and control pollution and to rehabilitate the environment is charged against income as incurred.

**o) Disposal group assets and liabilities held for sale**

Items classified as disposal group assets and liabilities held for sale are measured at the lower of the carrying amount and fair value less costs to sell.

Such disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continued use.

**p) Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable.

Revenue is recorded when earned for the sale of RNG and electricity, along with environmental attributes that are bundled and sold along with the energy, based on output actually delivered.

All other revenue, including environmental attributes that are not bundled and sold along with the energy, are recorded when realised or realisable and earned.

Dividend income is recognised when the right to receive payment is established.

**i) Interest income**

Interest income is recognised using the effective interest rate method. When a receivable is impaired the Group reduces the carrying amount to its recoverable amount by discounting the estimated future cash flows at the original effective interest rate and records the discount as interest income.

**q) Leases**

**i) The Group is the lessee**

Leases where the lessor retains substantially all the risks and rewards of ownership are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are recognised in profit or loss on a straight-line basis over the period of the lease.

**r) Income tax**

Tax is recognised in the statement of comprehensive income or loss, except to the extent that it relates to

items recognised directly in equity, in which case it is recognised in equity. Current tax expense is based on the results for the period as adjusted for items that are not taxable or not deductible. The Group's liability for current taxation is calculated using tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax is provided in full using the statement of financial position liability method in respect of all temporary differences arising between the tax bases of assets and liabilities, and their carrying values in the consolidated financial statements.

Deferred tax assets are regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it is probable that future taxable profit will be available against which the temporary differences (including carried forward tax losses) can be utilised. Deferred tax is measured at the tax rates expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted at the reporting date. Deferred tax is measured on a non-discounted basis.

# ACCOUNTING POLICIES continued

---

## s) Employee benefits

### *i) Leave entitlement*

Employee entitlements to annual leave are recognised when they accrue to employees. An accrual is made for the estimated liability to the employees for annual leave up to the financial year-end date. This liability is included in "Provisions" in the statement of financial position.

### *ii) Bonus plans*

The Group recognises a liability and an expense for incentive compensation bonuses awarded based on the achievement of Group and personnel goals where contractually obliged or where there is a past practice that has created a constructive obligation. An accrual is maintained for the appropriate proportion of the expected bonuses which would become payable at year-end.

determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business.

Section 382 of the United States Internal Revenue Code has the potential to limit the Company's ability to utilise existing net operating loss carry-overs once the Company experiences an ownership change. Generally, an ownership change occurs when, within a span of 36 months (or, if shorter, the period beginning the day after the most recent ownership change) there is an increase in the stock ownership by one or more shareholders of more than 50 percentage points. Management has completed an Internal Revenue Code Section 382 analysis of the loss carry-forwards and determined that all loss carry-forwards were utilisable and not restricted under Section 382 as of 31 March 2018.

During the prior year management reviewed the probability that its loss carry-forwards will be utilised in the near future. Using the current financial year operations as a base for production and operating expenses, together with available commodity and attribute pricing, management conservatively projected a five-year earnings forecast on a monthly basis. Based on the projected results and future board-approved development projects, management projected full utilisation of the loss carry-forwards well in advance of any expiration. Refer to note 4 for the deferred tax asset raised.

## 2. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### Principles of critical accounting estimates and assumptions

#### *i) Income taxes*

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in

### 3. NEW STANDARDS, INTERPRETATIONS AND AMENDMENTS TO EXISTING STANDARDS ISSUED THAT ARE NOT YET EFFECTIVE

3.1 Certain new standards, amendments and interpretations to existing standards have been published that are mandatory for the Group's accounting periods beginning on or after 1 April 2018 or later periods which the Group has not early adopted:

Standard	Details	Annual periods beginning on or after
IFRS 9: Financial Instruments	<p>A final version of IFRS 9 has been issued which replaces IAS 39: Financial Instruments – Recognition and Measurement. The completed standard comprises guidance on classification and measurement, impairment, hedge accounting and derecognition.</p> <p>Trade and other receivables is the only significant financial asset in the group that will be impacted by the application of this standard. Based on the recent history of recoverability of the Company's trade and other receivables and the quality of balances owing at reporting date, management does not expect a significant impact upon adoption of this standard.</p>	The Group will apply IFRS 9 from annual periods beginning 1 April 2018
IFRS 15: Revenue from Contracts with Customers	<p>New standard that requires entities to recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This core principle is achieved through a five-step methodology that is required to be applied to all contracts with customers.</p> <p>The new standard will also result in enhanced disclosures about revenue, provide guidance for transactions that were not previously addressed comprehensively and improve guidance for multiple-element arrangements.</p> <p>The new standard supersedes:</p> <ul style="list-style-type: none"> <li>• IAS 11: Construction Contracts;</li> <li>• IAS 18: Revenue;</li> <li>• IFRIC 13: Customer Loyalty Programmes;</li> <li>• IFRIC 15: Agreements for the Construction of Real Estate;</li> <li>• IFRIC 18: Transfers of Assets from Customers; and</li> <li>• SIC-31: Revenue – Barter Transactions Involving Advertising Services.</li> </ul> <p>The Company anticipates that certain electricity offtake agreements may be impacted by the new standard. These agreements constitute an insignificant portion of the Company's consolidated revenue and it will determine the financial impact of the adoption of IFRS 15 closer to the date of application.</p>	The Group will apply IFRS 15 from annual periods beginning 1 April 2018
IFRS 16: Leases	<p>New standard that introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognise a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments. A lessee measures right-of-use assets similarly to other non-financial assets (such as property, plant and equipment) and lease liabilities similarly to other financial liabilities. As a consequence, a lessee recognises depreciation of the right-of-use asset and interest on the lease liability, and also classifies cash repayments of the lease liability into a principal portion and an interest portion, and presents them in the statement of cash flows applying IAS 7: Statement of Cash Flows.</p> <p>IFRS 16 also contains expanded disclosure requirements for lessees.</p> <p>The Company's leases for its office premises fall within the scope of IFRS 16. The Company is currently evaluating the impact IFRS 16 will have on its consolidated financial statements and related disclosures.</p>	The Group will apply IFRS 16 from annual periods beginning 1 April 2019

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

		Group	
		2018	2017
		\$'000	\$'000
<b>1. PROPERTY, PLANT AND EQUIPMENT</b>			
	<b>Cost</b>		
	Land and buildings	4 960	5 104
	Leasehold improvements	370	178
	Other equipment and vehicles	194 222	155 384
	Plant and machinery	687	628
		<b>200 239</b>	<b>161 294</b>
	<b>Accumulated depreciation</b>		
	Land and buildings	(3 659)	(3 426)
	Leasehold improvements	(89)	(48)
	Other equipment and vehicles	(65 670)	(56 181)
	Plant and machinery	(425)	(309)
		<b>(69 843)</b>	<b>(59 964)</b>
	<b>Carrying value</b>		
	Land and buildings	1 301	1 678
	Leasehold improvements	281	130
	Other equipment and vehicles	128 552	99 203
	Plant and machinery	262	319
		<b>130 396</b>	<b>101 330</b>
	<b>Movements in property, plant and equipment</b>		
	<b>Balance at the beginning of the year</b>		
	Land and buildings	1 678	1 982
	Leasehold improvements	130	157
	Other equipment and vehicles	99 203	96 033
	Plant and machinery	319	266
		<b>101 330</b>	<b>98 438</b>
	<b>Additions</b>		
	Land and buildings	150	57
	Other equipment and vehicles	42 667	19 507
	Plant and machinery	193	150
		<b>43 010</b>	<b>19 714</b>
	<b>Change in estimate related to asset retirement obligations*</b>		
	Land and buildings	(797)	–
	Other equipment and vehicles	(547)	(206)
		<b>(1 344)</b>	<b>(206)</b>

		<b>Group</b>	
		<b>2018</b>	<b>2017</b>
		<b>\$'000</b>	<b>\$'000</b>
<b>1. PROPERTY, PLANT AND EQUIPMENT continued</b>			
	<b>Impairment loss</b>		
	Land and buildings	–	(14)
	Other equipment and vehicles	–	(2 223)
		–	(2 237)
	<b>Disposals and transfers</b>		
	Other equipment and vehicles	(147)	(1 299)
		(147)	(1 299)
	<b>Depreciation</b>		
	Land and buildings	(233)	(347)
	Leasehold improvements	(41)	(27)
	Other equipment and vehicles	(10 829)	(11 954)
	Plant and machinery	(116)	(97)
		(11 219)	(12 425)
	<b>Reclassified as held for sale</b>		
	Other equipment and vehicles	–	(655)
		–	(655)
	<b>Other non-cash adjustments</b>		
	Other equipment and vehicles	(1 234)	–
		(1 234)	–
	<b>Balances at the end of the year</b>		
	Land and buildings	1 301	1 678
	Leasehold improvements	281	130
	Other equipment and vehicles	128 552	99 203
	Plant and machinery	262	319
		<b>130 396</b>	<b>101 330</b>

\* In the current year the tenure of gas rights relating to two sites was extended by 16 and 25 years, respectively. The asset retirement obligations were reduced as a result, due to increased discounting periods and corresponding adjustments made to the property, plant and equipment items to which the cost of the asset retirement obligations were initially capitalised. In the prior year the Bowerman renewable electric site updated the decommissioning study. The outcome of the study indicated costs to decommission the site would be lower than originally estimated, which resulted in a reduction to the asset retirement obligation and a corresponding adjustment made to the property, plant and equipment items to which the cost of the asset retirement obligation was initially capitalised.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

	Customer contracts \$'000	Emission allowances \$'000	Gas rights \$'000	Inter-connection \$'000	Land rights \$'000	Total \$'000
<b>2. INTANGIBLE ASSETS</b>						
<b>Group 2018</b>						
Carrying value at the beginning of the year	4 297	2 358	12 517	3 894	332	23 398
Additions	–	–	988	–	–	988
Disposals	–	(1 402)	–	–	–	(1 402)
Amortisation	(1 181)	–	(2 264)	(264)	–	(3 709)
Carrying value at the end of the year	3 116	956	11 241	3 630	332	19 275
Cost	17 276	956	38 831	4 352	333	61 748
Accumulated amortisation	(14 160)	–	(27 590)	(722)	(1)	(42 473)
	3 116	956	11 241	3 630	332	19 275
<b>Group 2017</b>						
Carrying value at the beginning of the year	5 478	3 057	14 701	8 809	333	32 378
Additions	–	–	87	201	–	288
Refund on interconnection	–	–	–	(4 843)	–	(4 843)
Disposals	–	(699)	–	–	–	(699)
Amortisation	(1 181)	–	(2 271)	(273)	(1)	(3 726)
Carrying value at the end of the year	4 297	2 358	12 517	3 894	332	23 398
Cost	17 276	2 358	37 837	4 352	333	62 156
Accumulated amortisation	(12 979)	–	(25 320)	(458)	(1)	(38 758)
	4 297	2 358	12 517	3 894	332	23 398

The amortisation expense has been included in the line item “depreciation and amortisation” in the statement of comprehensive income.

The following useful lives were used in the calculation of amortisation:

Customer contracts	15 years
Emission allowances	*
Gas rights	12 – 20 years
Interconnection	10 – 25 years
Land rights	**

The following are the remaining useful lives for each asset class:

Customer contracts	Between 1 and 8 years
Gas rights	Between 3 and 25 years
Interconnection	Between 5 and 19 years

\* Emission allowances consist of credits that need to be applied to nitrogen oxide (NOx) emissions from internal combustion engines. These engines emit levels of NOx for which specific allowances are required in certain regions of states in the United States of America. The allowances available for use each year are capped at a level necessary for ozone attainment per the National Ambient Air Quality Standards. Certain assets acquired through the acquisition of a subsidiary, by Montauk Energy Holdings LLC, qualify for NOx allowances. These have been recognised at fair value at date of acquisition, have indefinite useful lives and, as a result, are not amortised. These assets are tested annually for impairment. The Company obtains market price information related to current trades of NOx credits from third parties. This information is compared to the carrying value of the Company's credits and impairments recognised if required. There is currently no indicator for impairment

\*\* Land rights have indefinite useful lives and, as a result, are not amortised. Land rights relate to the JRE location. The Company assesses the value of the CGU to which these land rights relate with reference to undiscounted EBITDA forecasts and the remaining tenure of existing gas rights. There is currently no indicator of impairment

### 3. SUBSIDIARY COMPANIES

Shares at cost less impairment

Company	
2018	2017
\$'000	\$'000
122 237	121 536

No impairments have been recognised on these shares.

\$0.7 million was capitalised to the investment in subsidiary in respect of share-based payments in the current year.

#### Interests in subsidiaries

Set out below are the Group's principal subsidiaries at year-end. Unless otherwise stated, the subsidiaries have share capital consisting solely of ordinary share capital, which is held directly by the Group. The country of incorporation or registration is also their principal place of business.

Name of entity	Principal activities	Place of business/ Country of incorporation	% of effective interest held by the Group		% of exercisable voting rights	
			2018	2017	2018	2017
Montauk Holdings USA, LLC	Renewable energy	United States of America	100%	100%	100%	100%
Montauk Energy Holdings, LLC	Renewable energy	United States of America	100%	100%	100%	100%

#### Significant restrictions

There are no significant statutory, contractual or regulatory restrictions on the Group's ability to access or use the assets and settle the liabilities of the Group.

There are no contractual arrangements in place for the provision of financial support to any of the principle subsidiaries, nor has there been any financial or other support provided to these entities during the reporting period. There is no current intention of providing financial or other support to these entities.

### 4. DEFERRED TAX

#### Movements in deferred taxation

At the beginning of the year

Provisions and accruals

Assessed (losses)/benefits

Accelerated tax allowances

Alternative minimum tax credits

Federal tax credits

At the end of the year

#### Analysis of deferred taxation

Provisions and accruals

Assessed losses

Accelerated tax allowances

Alternative minimum tax credits

Federal tax credits

Group	
2018	2017
\$'000	\$'000
26 825	–
(1 518)	256
(18 567)	26 369
2 946	(184)
(384)	384
2 440	–
11 742	26 825
1 067	2 585
10 564	29 131
(4 814)	(7 760)
–	384
4 925	2 485
11 742	26 825

The Group had no unrecognised assessed loss assets at 31 March 2018 (2017: \$Nil).

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

		Group	
		2018	2017
		\$'000	\$'000
<b>5. NON-CURRENT RECEIVABLES</b>			
Letters of credit		943	1 222
<p>These amounts are due within one to eighteen years and bear interest at rates ranging from 0% to 1% per annum.</p> <p><b>Fair value of non-current receivables</b>                      The fair value of non-current receivables approximates the carrying value as market-related rates of interest are charged on these outstanding amounts. There were no impairment provisions on non-current receivable financial assets during the current or prior years.</p>			
<b>6. INVENTORIES</b>			
Consumables and spares		2 603	1 053
<b>7. OTHER FINANCIAL ASSETS</b>			
<b>Fair value through profit and loss</b>			
Interest rate swap		556	–
Energy price derivative		–	8
<b>Amortised cost</b>			
Restricted cash		–	7 759
		<b>556</b>	<b>7 767</b>
Current		<b>29</b>	<b>3 582</b>
Non-current		<b>527</b>	<b>4 185</b>
		<b>556</b>	<b>7 767</b>

Restricted cash was applied in the settlement of borrowings during the year.

**Fair value of derivative financial instruments carried at fair value through profit or loss**

Interest rate derivative contracts of the Group are carried at their fair value on the statement of financial position.

The value of all the interest rate derivative contracts at year-end were determined using a model which incorporates market inputs, including the implied forward interest rate yield curve for the same period as the future interest rate swap settlements. Energy price derivative contracts of the Group are carried at their fair value on the statements of financial position and are subject to enforceable master netting agreements, which allow the Company to off-set recognised asset and liability fair value amounts on contracts with the same counterparty.

The net market value of all energy price derivative contracts at year-end was calculated by comparing the forward sale prices to the year-end spot prices. Changes in the market values are recognised immediately into profit and loss.

	Group		Company	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>8. TRADE AND OTHER RECEIVABLES</b>				
Trade receivables	7 256	8 345	2	–
Other receivables	772	440	–	–
Provision for impairment of trade receivables	–	–	–	–
	<b>8 028</b>	<b>8 785</b>	<b>2</b>	<b>–</b>
<b>Fair value of trade receivables</b>				
Trade and other receivables	<b>8 028</b>	<b>8 785</b>	<b>2</b>	<b>–</b>

The carrying value approximates fair value because of the short period to maturity of these instruments.

**Trade receivables neither past due nor impaired**

The credit quality of trade and other receivables that are neither past due nor impaired is assessed on an ongoing basis for individual debtors and based on repayment history.

**Security**

The Group holds no security over the trade receivables which can be sold or pledged to a third party.

**Trade receivables past due but not impaired**

At 31 March 2018 and 2017 trade receivables past due but not impaired were immaterial. These relate mainly to customers for whom there is no recent history of default. The aging analysis of these trade receivables is as follows:

	Group	
	2018 \$'000	2017 \$'000
30 to 60 days	–	–
60 to 90 days	18	18
More than 90 days	314	–

None of the trade receivables that are fully performing have been renegotiated in the last year.

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable as shown above.

**9. DISPOSAL GROUPS HELD FOR SALE**

During the year ended 31 March 2017 a decision was made by the Company's management to both cease operations at and market the assets of certain renewable electric facilities in its portfolio. During 2018 the Company received proceeds of \$0.2 million for the property, plant and equipment held for sale and recognised a loss of \$0.5 million. The Company also received an immaterial amount of proceeds and recognised a loss of \$0.1 million related to the write-off of the inventories held for sale. Assets and liabilities classified as held for sale included were as follows:

	Group	
	2018 \$'000	2017 \$'000
Property, plant and equipment	–	655
Inventories	–	115
	–	770
Provisions	–	399

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

	Number of shares		2018 \$'000	2017 \$'000
	2018 '000	2017 '000		
<b>10. ORDINARY SHARE CAPITAL</b>				
<b>Authorised</b>				
Ordinary shares of no par value	200 000	200 000	–	–
<b>Issued</b>				
In issue in Company	137 879	137 879	167 231	166 863
Restricted shares held by employees in terms of Restricted Stock Plan	(1 551)	(1 939)	–	–
	<b>136 328</b>	<b>135 940</b>	<b>167 231</b>	<b>166 863</b>

Details of the issued share capital and share premium and changes during the current and prior year are as follows:

	Number of shares '000	Share capital \$'000
In issue at 31 March 2016	137 842	166 202
Equity-settled share-based payments	–	614
Issued in terms of Share Appreciation Rights Scheme	37	47
In issue at 31 March 2017	137 879	166 863
Equity-settled share-based payments	–	368
In issue at 31 March 2018	137 879	167 231

The unissued shares are under the control of the directors until the next annual general meeting.

	Group		Company	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>11. OTHER RESERVES</b>				
FCTR at the beginning of the year	2 625	2 573	2 639	2 588
Exchange differences on translation	109	52	109	51
At the end of the year	<b>2 734</b>	<b>2 625</b>	<b>2 748</b>	<b>2 639</b>

## 12. BORROWINGS

Vendor borrowings

Bank borrowings

Current portion of borrowings

Borrowings\*

Secured

Borrowings of the Company consist of a term loan of \$17.7 million with an interest rate of 4.4% maturing in fiscal year 2021. A wholly-owned subsidiary of the Company, Bowerman Power LFG, also has a term loan of \$25.9 million with an interest rate of 4.9% maturing in fiscal year 2023. Borrowings of \$47.3 million in the prior year consisted of \$37.6 million in respect of a construction to term loan and \$9.6 million in respect of a revolving credit facility of \$0.5 million and term loan of \$9.2 million from a commercial bank.

These borrowings are secured by all assets of the Group, except for the wholly-owned subsidiary term loan, which is secured exclusively by the assets of Bowerman Power LFG, LLC. Total security as of 31 March 2018 includes the following: \$29.0 million of cash; \$8.0 million of trade receivables; \$2.6 million of inventories; \$130.4 million of property, plant and equipment; \$19.3 million of intangible assets; \$0.9 million of non-current receivables and \$0.5 million of other long-term assets.

Fixed rates\*

Floating rates\*

Maturity of these borrowings is as follows\*:

Due within one year

Due within two to five years

Due after five years

Weighted average effective interest rates (%)

Movements in the carrying value of borrowings are as follows:

Carrying value at the beginning of the year

### Cash flows:

Raising of new debt

Raising of debt issuance costs

Cash paid for debt extinguishment

Financial assets utilised as debt repayments

Debt repayments

### Non-cash:

Amortisation of debt issuance costs

Loss on extinguishment of debt

Carrying value at the end of the year

At 31 March 2018 the carrying value of borrowings approximates their fair value as market-related interest rates apply to these balances.

During the year ended 31 March 2018 the Group refinanced all of its outstanding borrowings resulting in a loss on extinguishment of \$1.6 million. In connection with the refinancing, the Group used the new borrowings and \$10.0 million of previously restricted financial assets to repay the construction-to-term loan and the revolving credit facility of the wholly-owned subsidiary of the Company, Bowerman Power LFG. Finally, the Company paid \$1.1 million related to extinguishment costs associated with the refinancing of its outstanding borrowings.

\* Borrowings are shown net of debt issuance costs of \$0.6 million and \$0.5 million, respectively

	Group	
	2018 \$'000	2017 \$'000
Vendor borrowings	–	37 637
Bank borrowings	42 907	9 633
Current portion of borrowings	(6 699)	(11 433)
<b>Borrowings*</b>	<b>36 208</b>	<b>35 837</b>
<b>Secured</b>	<b>36 208</b>	<b>35 837</b>
Fixed rates*	–	37 637
Floating rates*	42 907	9 633
	<b>42 907</b>	<b>47 270</b>
Due within one year	6 699	11 433
Due within two to five years	36 208	8 622
Due after five years	–	27 215
	<b>42 907</b>	<b>47 270</b>
Weighted average effective interest rates (%)	4.71	6.61

	Group	
	Long-term borrowings \$'000	Total \$'000
Carrying value at the beginning of the year	47 270	47 270
Raising of new debt	49 267	49 267
Raising of debt issuance costs	(814)	(814)
Cash paid for debt extinguishment	(1 127)	(1 127)
Financial assets utilised as debt repayments	(10 024)	(10 024)
Debt repayments	(43 522)	(43 522)
Amortisation of debt issuance costs	246	246
Loss on extinguishment of debt	1 611	1 611
<b>Carrying value at the end of the year</b>	<b>42 907</b>	<b>42 907</b>

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

	Group	
	2018 \$'000	2017 \$'000
<b>13. PROVISIONS</b>		
<b>Asset retirement obligations</b>		
Balance at the beginning of the year	6 215	6 871
Raised during the year	465	460
Utilised	–	(125)
Reversed during the year	–	(386)
Change in estimate	(1 344)	(206)
Reclassified as held for sale	–	(399)
Balance at the end of the year	5 336	6 215
<b>Leave entitlement</b>		
Balance at the beginning of the year	239	255
Raised during the year	620	509
Utilised	(594)	(525)
Balance at the end of the year	265	239
<b>Bonus plans</b>		
Balance at the beginning of the year	1 593	1 222
Raised during the year	1 163	6 386
Utilised	(1 367)	(6 015)
Balance at the end of the year	1 389	1 593
Total provisions	6 990	8 047
Non-current	5 336	6 215
Current	1 654	1 832
	6 990	8 047

#### Asset retirement obligations

Asset retirement obligations are based on the Group's environmental plans, in compliance with current regulatory requirements. Provision is made based on the net present value of the rehabilitation of landfill gas sites.

#### Leave entitlement

This provision is raised in respect of accumulated annual leave days accrued to employees as the Group has a present legal obligation as a result of past services provided by the employee. The timing of the settlement is uncertain given the nature of the provision.

#### Bonus plans

This provision is recognised when the Group has a present legal or constructive obligation as a result of past services provided by the employee. The timing and extent of claims settled remain uncertain until settlement occurs.

	Group		Company	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>14. FINANCIAL LIABILITIES</b>				
<b>Financial liabilities carried at fair value through profit or loss</b>				
Interest rate swap	16	8		
Energy price derivative	113	–		
	<b>129</b>	<b>8</b>		
Current portion	129	8		
Non-current portion	–	–		
	<b>129</b>	<b>8</b>		
<b>Fair value of derivative financial instruments carried at fair value through profit or loss</b>				
Interest rate derivative contracts of the Group are carried at their fair value on the statement of financial position.				
The value of all the interest rate derivative contracts at year-end was determined using a model which incorporates market inputs, including the implied forward interest rate yield curve for the same period as the future interest rate swap settlement.				
Energy price derivative contracts of the Group are carried at their fair value on the statements of financial position and are subject to enforceable master netting agreements, which allow the Company to off-set recognised asset and liability fair value amounts on contracts with the same counterparty.				
The net market value of all energy price derivative contracts at year-end was calculated by comparing the forward sale prices to the year-end spot prices. Changes in the market values are recognised immediately into profit and loss.				
<b>15. TRADE AND OTHER PAYABLES</b>				
Trade payables	927	594	21	14
Accruals in respect of fixed asset purchases	5 351	5 020	–	–
Accruals in respect of compensation	311	475	–	–
Accruals in respect of royalties	1 462	2 420	–	–
Other accruals and payables	2 291	3 360	–	–
	<b>10 342</b>	<b>11 869</b>	<b>21</b>	<b>14</b>

**Fair value of trade and other payables**

The carrying value approximates fair value because of the short period to settlement of these obligations.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

	Group		Company	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>16. COMMITMENTS</b>				
<b>Operating lease arrangements where the Group is a lessee</b>				
Future leasing charges:				
– Payable within one year	188	189		
– Payable within two to five years	528	644		
– Payable after five years	–	40		
	<b>716</b>	<b>873</b>		
<b>Commitments for the acquisition of property, plant and equipment and intangibles</b>				
Contracted for but not provided in the financial statements	6 088	23 570		
Authorised but not contracted for	7 936	11 890		
	<b>14 024</b>	<b>35 460</b>		
Within one year	14 024	33 561		
More than one year	–	1 899		
<b>17. REVENUE</b>				
Environmental attribute sales	64 228	50 558		
Gas commodity sales	31 919	26 471		
Wholesale electricity sales	12 792	11 894		
Other revenue	210	210		
Dividends from subsidiary	–	–	4 354	–
	<b>109 149</b>	<b>89 133</b>	<b>4 354</b>	<b>–</b>
<b>18. OTHER INCOME</b>				
Gain on settlement	2 600	–		
Gain on the sales of NOx allowances	562	150		
Other income	375	661		
	<b>3 537</b>	<b>811</b>		
<b>19. INVESTMENT INCOME</b>				
<b>Interest</b>				
Bank	42	37	39	34
<b>20. FINANCE COSTS</b>				
Interest on borrowings	(2 074)	(4 177)		
<b>21. ASSET IMPAIRMENTS</b>				
Upon completion of its annual evaluation of asset impairment in accordance with IAS 36, the Company calculated and recorded no impairment loss as of 31 March 2018 (2017: \$2.2 million). The impairment loss in the prior year was primarily due to the continued deterioration in market pricing for electricity. It was calculated based on replacement cost of similar specification, age and condition items, as quoted by industry specialists. The impairment loss impact on the 31 March 2018 and 2017 statements of financial position by asset category is as follows:				
Property, plant and equipment, net	–	(2 237)		
Impairment loss	–	(2 237)		



# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

	2018		2017	
	Gross \$'000	Net \$'000	Gross \$'000	Net \$'000
<b>24. EARNINGS/(LOSS) PER SHARE continued</b>				
Reconciliation of headline profit:				
Profit attributable to equity holders of the parent		22 275		42 125
Losses on disposal of plant and equipment	147	124	103	103
Impairment of plant and equipment	–	–	2 237	2 237
Third-party compensation received in respect of impaired plant and equipment	–	–	(834)	(834)
Loss on disposal of assets held for sale	449	441	–	–
Gain on disposal of intangible assets	(562)	(315)	(150)	(150)
Headline profit attributable to equity holders of the parent		22 525		43 481
	Group		Company	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>25. NOTES TO THE CASH FLOW STATEMENTS</b>				
<b>25.1 Cash generated by operations</b>				
Profit/(loss) after taxation	22 275	42 125	3 876	(213)
Taxation	16 037	(26 376)	221	–
Depreciation and amortisation	14 905	16 151	–	–
Profit on disposal of assets	(271)	(47)	–	–
Impairment of assets	–	2 237	–	–
Share-based payment expense	701	1 299	–	–
Fair value adjustments	121	(22)	–	–
Investment income	(42)	(37)	(39)	(34)
Finance costs	2 074	4 177	–	–
Movement in provisions	469	460	–	–
Loss on extinguishment of debt	1 611	–	–	–
Non-cash accrued liability write-off related to settlement	1 234	–	–	–
Other non-cash items	105	96	–	–
	59 219	40 063	4 058	(247)
<b>25.2 Changes in working capital</b>				
Inventory	(1 434)	56	–	–
Trade and other receivables	298	(5 209)	(2)	–
Trade and other payables	(6 490)	(5 611)	4	13
	(7 626)	(10 764)	2	13
<b>25.3 Taxation paid</b>				
Unpaid at the beginning of the year	(450)	(1)	(1)	(1)
Charged to the income statement	(954)	(449)	(221)	–
Unpaid at the end of the year	118	450	1	1
	(1 286)	–	(221)	–
<b>25.4 Cash and cash equivalents</b>				
Bank balances and deposits	29 172	19 622	202	421
	29 172	19 622	202	421

## Fair value of cash and cash equivalents

The carrying value of cash and cash equivalents approximates fair value due to the short-term maturity of these instruments.

## 26. KEY MANAGEMENT COMPENSATION

### Group Directors

	Board fees \$'000	Salary \$'000	Other benefits \$'000	Share- based compensa- tion \$'000	Bonus \$'000	Total \$'000
Year ended 31 March 2018						
<b>Executive directors</b>						
ML Ryan*#	–	236	33	235	159	663
SF McClain*	–	194	31	203	100	528
<b>Non-executive directors</b>						
JA Copelyn**#	12	–	–	–	–	12
MA Jacobson#	8	–	–	–	–	8
A van der Veen#	8	–	–	–	–	8
MH Ahmed***#	12	–	–	–	–	12
NB Jappie****#	12	–	–	–	–	12
BS Raynor*****#	19	–	–	–	–	19
<b>Total</b>	<b>71</b>	<b>430</b>	<b>64</b>	<b>438</b>	<b>259</b>	<b>1 262</b>

# Actual fees determined in South African Rand

\* Paid by a subsidiary

\*\* Includes \$3 353 for remuneration committee and social and ethics committee fees

\*\*\* Includes \$3 353 for remuneration committee and audit committee fees

\*\*\*\* Includes \$3 353 for remuneration committee, audit committee and social and ethics committee fees

\*\*\*\*\* Includes \$3 353 for audit committee fees and \$7 000 board fees paid by subsidiary companies

	Board fees \$'000	Salary \$'000	Other benefits \$'000	Share- based compensa- tion \$'000	Bonus \$'000	Total \$'000
Year ended 31 March 2017						
<b>Executive directors</b>						
DR Herrman*#	–	65	7	–	–	72
ML Ryan*	–	226	20	218	169	633
SF McClain*	–	193	32	200	97	522
<b>Non-executive directors</b>						
JA Copelyn**##	10	–	–	–	–	10
MA Jacobson##	7	–	–	–	–	7
A van der Veen##	7	–	–	–	–	7
MH Ahmed***##	10	–	–	–	–	10
NB Jappie****##	10	–	–	–	–	10
BS Raynor*****##	17	–	–	–	–	17
<b>Total</b>	<b>61</b>	<b>484</b>	<b>59</b>	<b>418</b>	<b>266</b>	<b>1 288</b>

# Mr DR Herrman resigned effective 10 June 2016

## Actual fees determined in South African Rand

\* Paid by a subsidiary

\*\* Includes \$2 886 for remuneration committee and social and ethics committee fees

\*\*\* Includes \$2 886 for remuneration committee and audit committee fees

\*\*\*\* Includes \$2 886 for remuneration committee, audit committee and social and ethics committee fees

\*\*\*\*\* Includes \$2 886 for audit committee fees and \$7 000 board fees paid by subsidiary companies

### Other key management and prescribed officers

	Salary \$'000	Other benefits \$'000	Stock- based compensa- tion \$'000	Severance \$'000	Bonus \$'000	Total \$'000
Year ended 31 March 2018						
SE Hill	193	31	203	–	99	526
JW Wallace	178	13	51	–	91	333
I Pearl	83	–	8	–	–	91
<b>Total</b>	<b>454</b>	<b>44</b>	<b>262</b>	<b>–</b>	<b>190</b>	<b>950</b>
Year ended 31 March 2017						
SE Hill	195	32	200	–	97	524
CA Davis	149	27	660	85	–	921
JW Wallace	146	7	21	–	89	263
<b>Total</b>	<b>490</b>	<b>66</b>	<b>881</b>	<b>85</b>	<b>186</b>	<b>1 708</b>

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

## 27. DIRECTORS' SHAREHOLDINGS

Group	Direct beneficial		Indirect beneficial		Associates	
	Number	% holding	Number	% holding	Number	% holding
<b>31 March 2018</b>						
<b>Executive directors</b>						
ML Ryan* **	660 540	0.5	–	–	–	–
SF McClain* ***	646 400	0.5	–	–	–	–
<b>Non-executive directors</b>						
JA Copelyn	–	–	6 705 348	4.8	–	–
MA Jacobson#	2 640 689	1.9	–	–	–	–
A van der Veen	–	–	833 272	0.6	–	–
BS Raynor##	946 078	0.7	–	–	–	–
Total	4 893 707	3.6	7 538 620	5.4	–	–

\* 517 120 shares per director are held in terms of the Montauk Holdings Restricted Stock Plan for U.S. Affiliates

\*\* Sold 50 000 shares on 10 May 2018

\*\*\* Sold 120 000 shares between 7 and 8 June 2018

# Sold 332 785 shares on 27 June 2018

## Sold 180 000 shares on 20 June 2018

### 31 March 2017

#### Executive directors

ML Ryan*	660 540	0.5	–	–	–	–
SF McClain*	646 400	0.5	–	–	–	–

#### Non-executive directors

JA Copelyn	–	–	6 705 348	4.8	–	–
MA Jacobson	2 640 689	1.9	–	–	–	–
A van der Veen	833 272	0.6	–	–	–	–
BS Raynor**	812 078	0.6	–	–	–	–
Total	5 592 979	4.1	6 705 348	4.8	–	–

\* 646 400 shares per director are held in terms of the Montauk Holdings Restricted Stock Plan for U.S. Affiliates

\*\* Acquired a further 134 000 shares between 23 May and 15 June 2017

## 28. MONTAUK HOLDINGS RESTRICTED STOCK PLAN FOR U.S. AFFILIATES AND SHARE APPRECIATION RIGHTS SCHEME FOR U.S. AFFILIATES

The Company operates two equity-settled share-based remuneration schemes:

- The Montauk Holdings Restricted Stock Plan for U.S. Affiliates ("Restricted Stock Plan"); and
- The Montauk Holdings Share Appreciation Rights Scheme for U.S. Affiliates ("Share Appreciation Rights Scheme").

In terms of the Restricted Stock Plan only United States-based employees of United States-based companies are eligible to participate. Shares are awarded to participants for Nil consideration, subject to various restrictions, including the participant's ability to trade or encumber the shares. These restrictions lapse in respect of 20% of shares held on the second anniversary of date of grant, 20% on the third anniversary and 60% on the fourth anniversary of date of grant, provided the participant remains in the Group's employ. The maximum number of shares that may be awarded to any one participant is 2 000 000.

In terms of the Share Appreciation Rights Scheme only United States-based employees of United States-based companies are eligible to participate. Share appreciation rights vest over periods of three to five years. Rights are awarded at a strike price equal to the closing price on the date of award. Share appreciation rights may be exercised within three months of vesting, whereafter they lapse. The exercise price is determined with reference to the 20-day volume weighted average trading price, of the Company's shares on the JSE Limited preceding the date of exercise. Gains realised are settled by the Company on a net equity basis, whereby the number of shares delivered to a participant shall be equal in value to the gross gain realised. The maximum number of shares that may be awarded to any one participant is 2 000 000.

The fair value of options granted is measured using the Black-Scholes Model. Grants awarded in the current year were fairly valued using a volatility indicator of 47% and an annual interest rate of 2.65%. The cost relating to these grants is recognised by allocating the fair value over the vesting period on a straight-line basis. An expense of \$701 383 (2017: \$1 299 472) was recognised during the current year.

The volume weighted average share price during the current year was ZAR34.81 (2017: ZAR15.03).

**28. MONTAUK HOLDINGS RESTRICTED STOCK PLAN FOR U.S. AFFILIATES AND SHARE APPRECIATION RIGHTS SCHEME FOR U.S. AFFILIATES continued**

The restricted shares issued in terms of the Restricted Stock Plan and outstanding at 31 March 2018 are as follows:

	Number of restricted shares		Weighted average issue price ZAR*	
	2018	2017	2018	2017
Balance at the beginning of the year	1 939 200	2 585 600	–	–
Restricted shares vested	(387 840)	(646 400)	–	–
Balance at the end of the year	1 551 360	1 939 200	–	–
Unconditional on:				
31 March 2018	–	387 840	–	–
31 March 2019	387 840	387 840	–	–
31 March 2020	1 163 520	1 163 520	–	–

The number of shares received by participants of the Restricted Stock Plan at the date that these become unconditional are not variable and are limited to the number awarded at date of grant.

The maximum number of shares that may be utilised for the purposes of the Restricted Stock Plan is 7 514 231. In addition to the 2 585 600 shares already issued to participants a further 4 928 631 shares may be utilised by the Restricted Stock Plan. 387 840 (2017: 646 600) shares became unconditional during the year.

The share appreciation rights issued in terms of the Share Appreciation Rights Scheme and outstanding at 31 March 2018 are as follows:

	Number of share appreciation rights		Weighted average exercise price ZAR*	
	2018	2017	2018	2017
Balance at the beginning of the year	875 000	525 000	13.36	8.50
Share appreciation rights awarded	204 480	425 000	54.00	18.50
Share appreciation rights forfeited	–	–	–	–
Share appreciation rights exercised	–	(75 000)	–	8.50
Balance at the end of the year	1 079 480	875 000	21.06	13.36
Exercisable between:				
11 December 2018 and 11 March 2019	150 000	150 000	8.50	8.50
26 October 2019 and 26 January 2020	258 333	258 333	18.50	18.50
11 December 2019 and 11 March 2020	150 000	150 000	8.50	8.50
26 October 2020 and 26 January 2021	83 333	83 333	18.50	18.50
11 December 2020 and 11 March 2021	150 000	150 000	8.50	8.50
28 February 2021 and 28 May 2021	68 160	–	54.00	–
26 October 2021 and 26 January 2022	83 334	83 334	18.50	18.50
28 February 2022 and 28 May 2022	68 160	–	54.00	–
28 February 2023 and 28 May 2023	68 160	–	54.00	–

The maximum number of shares that may be issued in respect of the 1 079 480 (2017: 875 000) share appreciation rights outstanding at reporting date is 1 079 480 (2017: 875 000).

The maximum number of shares that may be utilised for the purposes of the Share Appreciation Rights Scheme is 7 514 231. In addition to the share appreciation rights in issue at the reporting date a further 6 397 273 (2017: 6 601 753) shares may be utilised by the Share Appreciation Rights Scheme. No (2017: 37 478) shares were delivered to participants in terms of the Share Appreciation Rights Scheme during the year under review.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

## 28. MONTAUK HOLDINGS RESTRICTED STOCK PLAN FOR U.S. AFFILIATES AND SHARE APPRECIATION RIGHTS SCHEME FOR U.S. AFFILIATES continued

	Number of restricted shares		Weighted average issue price ZAR*	
	2018	2017	2018	2017
Restricted shares awarded to executive directors:				
<b>ML Ryan</b>				
Balance at the beginning of the year	646 400	646 400	–	–
Restricted shares vested	(129 280)	–	–	–
Balance at the end of the year	517 120	646 400	–	–
Unconditional on:				
31 March 2018	–	129 280	–	–
31 March 2019	129 280	129 280	–	–
31 March 2020	387 840	387 840	–	–
<b>SF McClain</b>				
Balance at the beginning of the year	646 400	646 400	–	–
Restricted shares awarded	(129 280)	–	–	–
Balance at the end of the year	517 120	646 400	–	–
Unconditional on:				
31 March 2018	–	129 280	–	–
31 March 2019	129 280	129 280	–	–
31 March 2020	387 840	387 840	–	–
	Number of share appreciation rights		Weighted average exercise price ZAR*	
	2018	2017	2018	2017
Share appreciation rights granted to executive directors:				
<b>ML Ryan</b>				
Balance at the beginning of the year	425 000	300 000	11.44	8.50
Share appreciation rights awarded	–	125 000	–	18.50
Balance at the end of the year	425 000	425 000	11.44	11.44
Exercisable between:				
11 December 2018 and 11 March 2019	100 000	100 000	8.50	8.50
26 October 2019 and 26 January 2020	125 000	125 000	18.50	18.50
11 December 2019 and 11 March 2020	100 000	100 000	8.50	8.50
11 December 2020 and 11 March 2021	100 000	100 000	8.50	8.50
<b>SF McClain</b>				
Balance at the beginning of the year	100 000	75 000	11.00	8.50
Share appreciation rights awarded	–	25 000	–	18.50
Balance at the end of the year	100 000	100 000	11.00	11.00
Exercisable between:				
11 December 2018 and 11 March 2019	25 000	25 000	8.50	8.50
26 October 2019 and 26 January 2020	25 000	25 000	18.50	18.50
11 December 2019 and 11 March 2020	25 000	25 000	8.50	8.50
11 December 2020 and 11 March 2021	25 000	25 000	8.50	8.50

\* Restricted share award prices and share appreciation prices are disclosed in South African Rand due to the Company's shares being listed and its share price quoted on the JSE Limited

## 29. FINANCIAL RISK MANAGEMENT

### 29.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including commodity risk, currency risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group. The Group uses derivative financial instruments to hedge certain risk exposures.

Risk management is carried out by the finance departments of the major operating units under policies approved by their boards of directors. Their boards provide principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, use of derivative financial instruments and non-derivative financial instruments, and investing excess liquidity. Credit risk is also managed at an entity level for trade receivables.

#### 29.1.1 Market risk

##### *Currency risk*

The Group's exposure to foreign exchange risk is insignificant as its functional currency is the US Dollar and its operations are all situated in the United States with only certain administrative functions performed in South Africa. The Group secures its debt denominated in US Dollar in the offshore entities with assets and cash flows of those offshore operations (where the functional currency of these entities is US Dollars). As a result no forward cover contracts are required on this debt. There are no foreign currency imports or exports in the Group and services procured in foreign currency are not material.

The following exchange rates applied during the years under review:

	Average rate		Reporting date	
	2018	2017	2018	2017
South African Rand	0.08	0.07	0.08	0.07

The following carrying amounts were exposed to foreign currency exchange risk:

	2018 \$'000	2017 \$'000
<b>Cash and cash equivalents</b>		
South African Rand	202	421
<b>Trade and other payables</b>		
South African Rand	21	14

##### *Interest rate risk*

The Group's primary interest rate risk arises from long-term borrowings. Borrowings at variable rates expose the Group to cash flow interest rate risk. Borrowings at fixed rates expose the Group to fair value interest rate risk.

At 31 March the interest rate profile of the Group's interest-bearing financial instruments (gross of debt issuance costs) was:

	Carrying amount	
	2018 \$'000	2017 \$'000
<b>Fixed rate instruments</b>		
Financial assets	29 172	19 622
Financial liabilities	–	(38 126)
<b>Variable rate instruments</b>		
Financial assets	–	–
Financial liabilities	(43 526)	(9 677)

##### *Fair value sensitivity analysis for variable rate instruments*

A change of 100 basis points in interest rates would have increased or decreased profit after tax by \$Nil (2017: \$0.1 million).

##### *Other price risk*

The Group is not exposed to commodity price risk other than energy commodity (electricity and natural gas) and RIN pricing. In order to mitigate the risks associated with the fluctuations in energy commodity prices from time to time the Group enters various hedging arrangements to fix prices for portions of expected production volumes. A change of 1% in the natural gas price would have increased/decreased post-tax profits by \$0.1 million (2017: \$0.1 million). A change of 1% in the price of RINs would have increased/decreased post-tax profits by \$0.4 million (2017: \$0.3 million). The analysis assumes that all other variables remain constant.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

## 29. FINANCIAL RISK MANAGEMENT continued

### 29.1 Financial risk factors continued

#### 29.1.2 Credit risk

The Group has no significant concentrations of credit risk. Overall credit risk is managed at entity level. Credit risk arises from cash and cash equivalents, derivative financial instruments and deposits with banks and financial institutions, as well as credit exposure to the Group's customer base, including outstanding receivables and committed transactions. For banks and financial institutions, only board-approved parties are accepted. The Group has policies that limit the amount of credit exposure to any financial institution. Trade receivables comprise a large, widespread customer base and the Group performs ongoing credit evaluations of the financial condition of its customers. The utilisation of credit limits are regularly monitored. Refer to note 8 for further credit risk analysis in respect of trade and other receivables. No credit limits were exceeded during the year under review and management does not expect any losses from non-performance by these counterparties.

The table below shows the Group's maximum exposure to credit risk by class of asset:

	Carrying amount	
	2018 \$'000	2017 \$'000
Energy price derivatives	–	8
Receivables	8 971	10 007
Cash and cash equivalents	29 172	19 622
	<b>38 143</b>	<b>29 637</b>

#### 29.1.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses the treasury functions of the major subsidiaries aim to maintain flexibility in funding by keeping committed credit lines available. Management monitors rolling forecasts of the Group's liquidity headroom on the basis of expected cash flow and the resulting borrowing position compared to available credit facilities. This process is performed during each financial year-end and monitored by the board on an ongoing basis.

	Less than one year \$'000	Between two and five years \$'000	Over five years \$'000
<b>At 31 March 2018</b>			
Bank and other borrowings (gross of debt issuance costs)	6 931	36 595	–
Trade and other payables	10 342	–	–
	<b>17 273</b>	<b>36 595</b>	<b>–</b>
<b>At 31 March 2017</b>			
Bank and other borrowings	11 477	8 622	27 705
Trade and other payables	11 869	–	–
	<b>23 346</b>	<b>8 622</b>	<b>27 705</b>

#### Defaults and breaches on loans

There were no breaches or defaults on the repayment of any loans payable during the current or prior year.

---

## 29.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and provide optimal returns for shareholders through maintaining an optimal capital structure. The Group defines capital as equity funding provided by shareholders and debt funding from external parties. Shareholder funding comprises permanent paid up capital, revenue reserves and other reserves, being revaluation reserves (if any) and foreign currency translation reserves. The board's policy is to maintain a strong capital base so as to maintain investor and creditor confidence and to sustain future development of the business. The board of directors monitors the cost of capital, which the Group defines as the weighted average cost of capital, taking into account the Group's internally calculated cost of equity (shareholder funding) and long-term cost of debt assumptions. The board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings, and the advantages and security afforded by a sound equity position. The Group's debt capacity and optimal gearing levels are determined by the cash flow profile of the Group and are measured through applicable ratios such as net debt to earnings before interest, tax, depreciation and amortisation ("EBITDA") and interest cover. In order to maintain or adjust the capital structure, in the absence of significant investment opportunities the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders or issue new shares. There were no changes in the Group's approach to capital management during the year. Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

## 29. FINANCIAL RISK MANAGEMENT continued

### 29.3 Fair value estimation

IFRS 13 requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

Level 1 – Quoted prices available in active markets for identical assets or liabilities

Level 2 – Inputs used, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly

Level 3 – Fair value determined by valuation that uses inputs that are not based on observable market data

The following items are measured at fair value:

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Group 2018</b>				
<b>ASSETS</b>				
<b>Financial assets at fair value through profit or loss</b>				
Interest rate swaps	–	556	–	556
Total assets	–	556	–	556
<b>LIABILITIES</b>				
<b>Financial liabilities at fair value through profit or loss</b>				
Interest rate swaps	–	16	–	16
Energy price derivatives	38	75	–	113
Total liabilities	38	91	–	129
<b>Group 2017</b>				
<b>ASSETS</b>				
<b>Financial assets at fair value through profit or loss</b>				
Energy price derivative	–	8	–	8
Total assets	–	8	–	8
<b>LIABILITIES</b>				
<b>Financial liabilities at fair value through profit or loss</b>				
Interest rate swap	–	8	–	8
Total liabilities	–	8	–	8

---

### 30. EVENTS SUBSEQUENT TO REPORTING DATE

In April 2018 the Group entered into an agreement with one of its existing landfill counterparties to operate the gas collection system, and build, own and operate an RNG facility at a landfill located in Texas for a term of 20 years from commercial operation. Upon commercial operation, the output from this new RNG facility is intended to be contracted for use in the transportation sector to allow for the generation of RINs under the RFS. Commercial operation at this RNG project is targeted to commence in the first quarter of the 2020 financial year.

In May 2018 the Group entered into an agreement with one of its existing landfill counterparties to operate the gas collection system, and build, own and operate an RNG facility at a landfill located in Texas for a term of 20 years from commercial operation. Upon commercial operation, the output from this new RNG facility is intended to be contracted for use in the transportation sector to allow for the generation of RINs under the RFS. Commercial operation at this RNG project is targeted to commence in the third quarter of the 2020 financial year.

In July 2018 the Group entered into a joint venture agreement with a dairy farm partner to own and operate a manure digester, and build, own, and operate an RNG facility at a commercial dairy farm located in California for a term of 20 years from commercial operation. The Company holds an 80% interest in the joint venture and it represents the Company's first RNG project on a dairy farm. Upon commercial operation, the output from this new RNG facility is anticipated to be 220 MMBtu/day and is intended to be contracted for use in the transportation sector to allow for the generation of RINs under the RFS and LCFS credits under the California Low Carbon Fuel Standard. Commercial operation at this RNG project is targeted to commence in the second quarter of the 2020 financial year.

These events do not affect the results of the Group for the year ended 31 March 2018.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

continued

## 31. FINANCIAL INSTRUMENTS

An analysis of the Group's assets and liabilities, classified by financial instrument classification, are set out below:

	Loans and receivables		Financial liabilities at amortised cost	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
<b>Group</b>				
<b>ASSETS</b>				
<b>Non-current assets</b>	<b>943</b>	<b>5 407</b>	<b>-</b>	<b>-</b>
Property, plant and equipment		-	-	-
Intangible assets		-	-	-
Deferred taxation		-	-	-
Other financial assets	-	4 185	-	-
Non-current receivables	<b>943</b>	<b>1 222</b>	<b>-</b>	<b>-</b>
<b>Current assets</b>	<b>37 200</b>	<b>31 981</b>	<b>-</b>	<b>-</b>
Inventories		-	-	-
Other financial assets	-	3 574	-	-
Trade and other receivables	<b>8 028</b>	<b>8 785</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents	<b>29 172</b>	<b>19 622</b>	<b>-</b>	<b>-</b>
Disposal group assets held for sale	-	-	-	-
<b>Total assets</b>	<b>38 143</b>	<b>37 388</b>	<b>-</b>	<b>-</b>
<b>LIABILITIES</b>				
<b>Non-current liabilities</b>	<b>-</b>	<b>-</b>	<b>36 208</b>	<b>35 837</b>
Borrowings	-	-	<b>36 208</b>	<b>35 837</b>
Long-term provisions	-	-	-	-
<b>Current liabilities</b>	<b>-</b>	<b>-</b>	<b>17 041</b>	<b>23 302</b>
Trade and other payables	-	-	<b>10 342</b>	<b>11 869</b>
Financial liabilities	-	-	-	-
Current portion of borrowings	-	-	<b>6 699</b>	<b>11 433</b>
Taxation	-	-	-	-
Provisions	-	-	-	-
Disposal group liabilities held for sale	-	-	-	-
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>53 249</b>	<b>59 139</b>
<b>Company</b>				
<b>ASSETS</b>				
<b>Non-current assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Subsidiary companies	-	-	-	-
<b>Current assets</b>	<b>204</b>	<b>421</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents	<b>202</b>	<b>421</b>	<b>-</b>	<b>-</b>
Trade and other receivables	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total assets</b>	<b>204</b>	<b>421</b>	<b>-</b>	<b>-</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>14</b>
Trade and other payables	-	-	<b>21</b>	<b>14</b>
Taxation	-	-	-	-
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>14</b>

	Non-financial instruments		Fair value through profit or loss		Total	
	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000	2018 \$'000	2017 \$'000
	161 413	151 553	527	–	162 883	156 960
	130 396	101 330	–	–	130 396	101 330
	19 275	23 398	–	–	19 275	23 398
	11 742	26 825	–	–	11 742	26 825
	–	–	527	–	527	4 185
	–	–	–	–	943	1 222
	2 603	1 053	29	8	39 832	33 042
	2 603	1 053	–	–	2 603	1 053
	–	–	29	8	29	3 582
	–	–	–	–	8 028	8 785
	–	–	–	–	29 172	19 622
	–	770	–	–	–	770
	164 016	153 376	556	8	202 715	190 772
	5 336	6 215	–	–	41 544	42 052
	–	–	–	–	36 208	35 837
	5 336	6 215	–	–	5 336	6 215
	2 396	2 282	129	8	19 566	25 592
	–	–	–	–	10 342	11 869
	–	–	129	8	129	8
	–	–	–	–	6 699	11 433
	742	450	–	–	742	450
	1 654	1 832	–	–	1 654	1 832
	–	399	–	–	–	399
	7 732	8 896	129	8	61 110	68 043
	122 237	121 536	–	–	122 237	121 536
	122 237	121 536	–	–	122 237	121 536
	–	–	–	–	204	421
	–	–	–	–	202	421
	–	–	–	–	2	–
	122 237	121 536	–	–	122 441	121 957
	1	1	–	–	22	15
	–	–	–	–	21	14
	1	1	–	–	1	1
	1	1	–	–	22	15

# ANNEXURE A

## INTEREST IN PRINCIPAL SUBSIDIARIES

	Issued share capital \$'000	Effective interest %	2018		2017	
			Shares \$'000	Loans \$'000	Shares \$'000	Loans \$'000
<b>Shares and loans stated at cost less impairment</b>						
<b>Renewable energy</b>						
Montauk Holdings USA LLC	181 045	100	122 237	—	121 536	—
Montauk Energy Holdings LLC	—	100	*	—	*	—
Montauk Energy Capital LLC	—	99.5	*	—	*	—
Johnstown LFG Holdings Inc.	—	100	*	—	*	—
Johnstown Regional Energy LLC	—	100	*	—	*	—
Monroeville LFG LLC	—	99.5	*	—	*	—
Valley LFG LLC	—	99.5	*	—	*	—
GSF Energy LLC	—	99.5	*	—	*	—
Bowerman Power LFG LLC	—	99.5	*	—	*	—
Monmouth Energy Inc.	—	99.5	*	—	*	—
Tulsa LFG LLC	—	99.5	*	—	*	—
MH Energy LLC	—	100	*	—	*	—
MH Energy (GP) LLC	—	100	*	—	*	—
TX LFG Energy LP	—	100	*	—	*	—
			<b>122 237</b>	<b>—</b>	<b>121 536</b>	<b>—</b>

\* Indirectly held

Subsidiaries whose financial position or results are not material are excluded.

Details of excluded subsidiaries are available from the company secretary.

Subsidiaries are all incorporated in the United States of America.

# ANNUAL GENERAL MEETING

## MONTAUK HOLDINGS LIMITED

Incorporated in the Republic of South Africa

Registration number: 2010/017811/06

Share code: MNK

ISIN: ZAE000197455

("Montauk" or "the Company" or "the Group")

## NOTICE TO SHAREHOLDERS FOR THE YEAR ENDED 31 MARCH 2018

NOTICE IS HEREBY GIVEN that the annual general meeting of Montauk Holdings Limited ("the Company") will be held on Wednesday, 5 September 2018 at 14:00 at the registered offices of the Company, Suite 801, 76 Regent Road, Sea Point, Cape Town, 8005.

This document is available in English only. The proceedings at the meeting will be conducted in English.

## GENERAL INSTRUCTIONS AND INFORMATION

Participants at the annual general meeting will be required to provide proof of identification to the reasonable satisfaction of the chairman of the annual general meeting and must accordingly provide a copy of their identity document, passport or driver's licence at the annual general meeting for verification.

The board of directors of the Company determined, in accordance with section 59 of the Companies Act, 71 of 2008, as amended ("the Act"), that the record date for the purpose of determining which shareholders of the Company were entitled to receive notice of the annual general meeting was 20 July 2018 and the record date for purposes of determining which shareholders of the Company are entitled to participate in and vote at the annual general meeting is 31 August 2018. Accordingly, only shareholders who are registered in the register of shareholders of the Company on 31 August 2018 will be entitled to participate in and vote at the annual general meeting.

All shareholders of ordinary shares in the Company ("shares") are entitled to attend, speak and vote at the annual general meeting. If you hold certificated shares (i.e. have not dematerialised your shares in the Company) or are registered as an "own name" dematerialised shareholder (i.e. have specifically instructed your Central Securities Depository Participant ("CSDP") to hold your shares in your own name on the Company's sub-register), then:

- you may attend and vote at the annual general meeting; alternatively
- you may appoint one or more proxies (who need not be shareholders of the Company) to represent you at

the annual general meeting by completing the attached form of proxy and returning it to the office of the transfer secretaries, to be received by no later than 24 (twenty-four) hours prior to the time appointed for the holding of the meeting.

Please note that the Company intends to make provision for shareholders of the Company, or their proxies, to participate in the annual general meeting by way of video conference in Johannesburg. Should you wish to participate in the annual general meeting by way of video conference as aforesaid, you are required to give notice of such proposed participation to the Company at its registered office or at the office of the transfer secretaries by no later than 14:00 on Friday, 31 August 2018. In order for the notice to be valid, it must be accompanied by the following:

- if the shareholder is an individual, a certified copy of his identity document and/or passport;
- if the shareholder is not an individual, a certified copy of the resolution adopted by the relevant entity authorising the representative to represent the shareholder at the annual general meeting and a certified copy of the authorised representative's identity document and/or passport; and
- a valid e-mail address and/or facsimile number for the purpose of receiving details of the video conference facility that will be made available. Upon receipt of the aforesaid notice and documents, the Company shall notify you of the relevant details of the video-conference facilities available in Johannesburg at which you can participate in the annual general meeting by way of electronic communication.

Please note that if you own dematerialised shares (i.e. have replaced the paper share certificates representing the shares with electronic records of ownership under the JSE Limited's ("JSE") electronic settlement system held through a CSDP or broker (or their nominee) and are not registered as an "own name" dematerialised shareholder you are not a registered shareholder of the Company. Accordingly, in these circumstances, subject to the mandate between yourself and your CSDP or broker, as the case may be:

- if you wish to attend the annual general meeting, you must contact your CSDP or broker, as the case may be, and obtain the relevant letter of representation from it; alternatively

# ANNUAL GENERAL MEETING continued

- if you are unable to attend the annual general meeting but wish to be represented at the meeting, you must contact your CSDP or broker, as the case may be, and furnish it with your voting instructions in respect of the annual general meeting and/or request it to appoint a proxy. You must not complete the attached form of proxy.

The instructions must be provided in accordance with the mandate between yourself and your CSDP or broker, as the case may be, within the time period required by your CSDP or broker, as the case may be. CSDPs, brokers or their nominees, as the case may be, recorded in the Company's sub-register as holders of dematerialised shares held on behalf of an investor/beneficial owner should, when authorised in terms of their mandate or instructed to do so by the person on behalf of whom they hold dematerialised shares, vote by either appointing a duly authorised representative to attend and vote at the annual general meeting or by completing the attached form of proxy in accordance with the instructions thereon and returning it to the office of the Company's transfer secretaries to be received by 12:00 on 4 September 2018 for administrative purposes, or delivering such form by hand thereafter to the Company Secretary, before the proxy exercises any rights of the shareholder at the meeting. In order to facilitate proceedings at the annual general meeting, shareholders intending to appoint a proxy are requested to do so as soon as is reasonably possible.

In accordance with section 63(1) of the Act participants at the annual general meeting will be required to provide proof of identification to the reasonable satisfaction of the chairman of the annual general meeting and must accordingly provide a copy of their identity document, passport or driver's licence at the annual general meeting for verification.

Shareholders of the Company that are companies, that wish to participate in the annual general meeting, may authorise any person to act as its representative at the annual general meeting.

## VOTING AT THE ANNUAL GENERAL MEETING

On a poll the holders of ordinary no par value shares are entitled to 1 (one) vote per ordinary share.

Unless otherwise specifically provided below, for any of the ordinary resolutions to be adopted, more than 50% (fifty per cent) of the voting rights exercised on each such ordinary resolution must be exercised in favour thereof. For any special resolutions to be adopted, more than 75% (seventy-five per cent) of the voting rights exercised on each special resolution must be exercised in favour thereof.

The integrated annual report to which this notice of annual general meeting is attached provides details of:

- the directors and management of the Company, including brief CVs of the directors nominated for re-election on page 5, and for those nominated for election on page 65;
- the major shareholders of the Company on page 3; and
- the share capital of the Company in note 10 of the annual financial statements and an analysis of shareholders on page 2.

## NO CHANGE STATEMENT

There are no material changes to the Group's financial or trading position (other than as disclosed in the accompanying integrated annual report), nor are there any legal or arbitration proceedings that may materially affect the financial position of the Group between 31 March 2018 and the reporting date, other than as provided in the directors' report on page 26.

## DIRECTORS' RESPONSIBILITY STATEMENT

The directors accept full responsibility for the accuracy of the information given and certify that to the best of their knowledge and belief there are no facts that have been omitted which would make any statement false or misleading, and that all reasonable enquiries to ascertain such facts have been made, and that the integrated annual report and this notice provide all information required by law and the Listings Requirements of the JSE ("JSE Listings Requirements").

## PURPOSE OF ANNUAL GENERAL MEETING

The purpose of the annual general meeting is for the following business to be transacted, and to consider and, if approved, to pass with or without modification, the following ordinary and special resolutions, in the manner required by the Company's memorandum of incorporation ("MOI") and the Act, as read with the JSE Listings Requirements.

### 1. **Presentation of the audited annual financial statements, including the reports of the directors, external auditors and the audit committee, for the year ended 31 March 2018**

The Act requires the Company to present the annual financial statements (including the report of the audit committee and the directors' report) for the year ended 31 March 2018, as approved by the board of directors, at the annual general meeting of the Company. The directors' report is set out on pages 26 and 27, and the report of the audit committee is set out on pages 15 and 16 of the integrated annual report to which this notice of annual general meeting is attached.

---

2. **Presentation of report of the social and ethics committee**

In accordance with Regulation 43 of the Companies Regulations, 2011, the Company's report of the social and ethics committee for the year ended 31 March 2018, prepared and approved by the Company's social and ethics committee and set out on page 19 of the integrated annual report, to which this notice of annual general meeting is attached, will be presented to the shareholders of the Company. Any specific questions to the social and ethics committee may be sent to the company secretary prior to the annual general meeting.

3. **Election of directors – ordinary resolution numbers 1.1, 1.2 and 1.3**

3.1 **Election of Mr MH Ahmed as director – ordinary resolution number 1.1**

“Resolved that Mr MH Ahmed be and is hereby elected as a director of the Company.”

3.2 **Election of Mr BS Raynor as director – ordinary resolution number 1.2**

“Resolved that Mr BS Raynor be and is hereby elected as a director of the Company.”

3.3 **Election of Mr TG Govender as director – ordinary resolution number 1.3**

“Resolved that Mr TG Govender be and is hereby elected as a director of the Company.”

*Explanatory note*

Messrs MH Ahmed and BS Raynor retire as directors in accordance with the Company's MOI but, being eligible, each offer themselves for re-election as a director of the Company. For CV details, see page 5.

Mr TG Govender (Kevin) (Age 47; B.Compt [Hons]) offers himself for election as a director of the Company. Kevin is the financial director of Hosken Consolidated Investments Limited, the previous holding company of Montauk, and has held various positions within the HCI group since he joined the group in 1997. He holds directorships in numerous HCI subsidiaries, including Deneb Investments, Hosken Passenger Logistics and Rail and eMedia Holdings. He is also a trustee of the HCI Foundation.

The board has considered the proposed election of Messrs MH Ahmed, BS Raynor and TG Govender and recommends that they be elected as directors of the Company.

The reason for ordinary resolution number 1.1 is to re-elect Mr MH Ahmed, who retires as a director in accordance

with the Company's MOI. The reason for ordinary resolution number 1.2 is to re-elect Mr BS Raynor, who retires as a director in accordance with the Company's MOI. The reason for ordinary resolution number 1.3 is to elect Mr TG Govender in accordance with the Company's MOI. Accordingly, shareholders are requested to consider and if deemed fit, to re-elect Messrs MH Ahmed and BS Raynor, and elect Mr TG Govender by way of passing the ordinary resolutions set out above.

4. **Reappointment of auditor – ordinary resolution number 2**

“Resolved that Grant Thornton Johannesburg Partnership and Mr T Schoeman, as designated auditor, is hereby appointed as the auditor to the Company for the ensuing year.”

*Explanatory note*

The reason for ordinary resolution number 2 is that the Company, being a public listed company, must have its financial results audited and such auditor must be appointed or reappointed each year at the annual general meeting of the Company as required by the Act.

The Company's audit committee has recommended that Grant Thornton Johannesburg Partnership be reappointed as the auditors of the Company, for the ensuing year and to note that the individual registered auditor who will undertake the audit during the financial year ending 31 March 2019 is Mr T Schoeman. Accordingly, the directors propose that the above resolution be adopted.

5. **Appointment of audit committee – ordinary resolution numbers 3.1, 3.2 and 3.3**

5.1 **Appointment of Mr MH Ahmed to the audit committee – ordinary resolution number 3.1**

“Resolved that Mr MH Ahmed (see CV details on page 5) be and is hereby appointed to the audit committee of the Company for the ensuing year.”

5.2 **Appointment of Ms NB Jappie to the audit committee – ordinary resolution number 3.2**

“Resolved that Ms NB Jappie (see CV details on page 5) be and is hereby appointed to the audit committee of the Company for the ensuing year.”

5.3 **Appointment of Mr BS Raynor to the audit committee – ordinary resolution number 3.3**

“Resolved that Mr BS Raynor (see CV details on page 5) be and is hereby appointed to the audit committee of the Company for the ensuing year.”

# ANNUAL GENERAL MEETING continued

## *Explanatory note*

The reason for ordinary resolution numbers 3.1 to 3.3 is that the Company, being a public listed company, must appoint an audit committee, comprising at least three members. The Act also requires that the members of such audit committee be appointed at each annual general meeting of a company.

The board has considered the proposed appointment of Mr MH Ahmed, Ms NB Jappie and Mr BS Raynor and recommends that they be appointed as members of the audit committee.

## **6. General authority over authorised but unissued shares – ordinary resolution number 4**

“Resolved that, as required by the Company’s MOI and subject to the provisions of the Act and the JSE Listings Requirements, the authorised but unissued shares in the Company be and are hereby placed under the control of the directors, subject to the provisions of the Act, the MOI and the JSE Listings Requirements, as presently constituted and which may be amended from time to time, and provided that such authority may not, in the aggregate, in any one financial year, exceed 10% (ten per cent), being 13 787 923 ordinary shares, of the aggregate number of shares of the relevant class of shares in issue (excluding treasury shares), and such authority to endure until the next annual general meeting of the Company (whereupon this authority shall lapse, unless it is renewed at the aforementioned annual general meeting), provided that it shall not extend beyond 15 (fifteen) months of the date of this meeting until the next annual general meeting.”

## *Explanatory note*

In terms of the Company’s MOI, read with the JSE Listings Requirements, the shareholders of the Company may authorise the directors to, inter alia, issue any authorised but unissued ordinary shares and/or grant options over them on such terms and conditions and to such persons whether they be shareholders or not, as the directors in their discretion deem fit. The authority will be subject to the provisions of the Act and the JSE Listings Requirements. The board has decided to seek annual renewal of this authority from the shareholders of the Company in accordance with best practice. The board has no current plans to make use of this authority (other than in terms of The Montauk Holdings Restricted Stock Plan for U.S. Affiliates and The Montauk Holdings Share Appreciation Rights Scheme for U.S. Affiliates), but wish to ensure, by having this authority in place, that the

Company retains its flexibility in managing the Group’s capital resources and to enable the Company to take advantage of any business opportunity that may arise in the future.

## **7. Advisory endorsement of the remuneration policy and implementation report – Non-binding advisory votes**

### **7.1 Non-binding advisory vote number 1:**

“Resolved, by way of a non-binding advisory vote, that the Company’s remuneration policy accompanying this notice of annual general meeting be accepted and endorsed.”

### **7.2 Non-binding advisory vote number 2:**

“Resolved, by way of a non-binding advisory vote, that the Company’s implementation report accompanying this notice of annual general meeting be accepted and endorsed.”

## *Explanatory note*

In terms of Part 5.4, principle 14 (recommended Practice 37) of the King IV Report on Corporate Governance for South Africa, 2016 (“King IV”) the Company’s remuneration policy and implementation report should be tabled to shareholders for separate non-binding advisory votes at the annual general meeting. This vote enables shareholders to express their views on the remuneration policies adopted and on their implementation. Furthermore, King IV recommends that the remuneration policy should record the measures that the board commits to in the event that either the remuneration policy or the implementation report, or both, have been voted against by 25% (twenty-five per cent) or more of the voting rights exercised by the shareholders.

The shareholders are requested to separately endorse the Company’s remuneration policy on page 17 and the implementation report on page 18 in the report of the remuneration committee, by way of separate non-binding advisory votes.

## **8. General authority to issue shares and options for cash – special resolution number 1**

“Resolved that the directors of the Company be and are hereby authorised by way of a general authority to issue (which shall for the purposes of the JSE Listings Requirements include the sale of treasury shares) for cash (as contemplated in the JSE Listings Requirements) all or any of the authorised but unissued shares in the capital of the Company, including options, as and when they in their discretion deem fit, subject to the Act, the MOI of the Company and the JSE Listings Requirements as

presently constituted and which may be amended from time to time, and provided that such issues for cash may not, in the aggregate, in any 1 (one) financial year, exceed 10% (ten per cent), being 13 787 923 ordinary shares, of the number of shares of the relevant class of shares issued prior to such issue.

The Company may only make an issue of shares for cash under the above general authority if the following JSE Listings Requirements are met:

- the shares, which are the subject of the issue for cash, must be of a class already in issue, or where this is not the case, must be limited to such equity securities or rights that are convertible into a class already in issue;
- the general authority shall only be valid until the Company's next annual general meeting or for 15 (fifteen) months from the date of passing of this ordinary resolution, whichever period is shorter;
- the Company shall publish such announcements (if any) as may be required by the JSE Listings Requirements pursuant to the issue of shares under this authority;
- that issues in the aggregate in any 1 (one) financial year may not exceed 13 787 923 ordinary shares, representing 10% (ten per cent) of the ordinary shares of the Company, excluding treasury shares, taking into account the dilutionary effect of convertible equity securities and options in accordance with the JSE Listings Requirements;
- in determining the price at which an issue of shares may be made in terms of this general authority, the maximum discount permitted will be 10% (ten per cent) of the weighted average traded price on the JSE of those shares measured over the 30 (thirty) business days prior to the date that the price of the issue is agreed to between the Company and the party/ies subscribing for the shares; and
- any issue will only be made to 'public shareholders' as defined by the JSE Listings Requirements and not to related parties."

*Explanatory note*

In terms of the Company's MOI, for so long as the Company is listed on the JSE, if any of the JSE Listings Requirements require an ordinary resolution to be passed with a 75% (seventy-five per cent) majority, the resolution shall instead be required to be passed by way of a special resolution of shareholders. Accordingly this resolution is a special resolution and is required to be passed with the

approval of more than 75% (seventy-five per cent) of the voting rights exercised on this resolution.

In terms of ordinary resolution number 4 the shareholders authorise the directors to allot and issue a portion of the authorised but unissued shares, as the directors in their discretion think fit. The existing general authority to issue shares for cash granted by the shareholders at the previous annual general meeting, held on 1 November 2017, will expire at this annual general meeting, unless renewed. The authority will be subject to the provisions of the Act and the JSE Listings Requirements. The aggregate number of ordinary shares capable of being allotted and issued for cash are limited as set out in the resolution. The directors consider it advantageous to renew this authority to enable the Company to take advantage of any business opportunity that may arise in future.

**9. Approval of annual fees to be paid to non-executive directors – special resolution number 2**

"To approve, for the period 1 November 2018 until the date of the next annual general meeting of the Company, the remuneration payable to non-executive directors of the Company for their services as directors and members of board committees as follows:

Membership	Fee (excl. VAT) (R)
Board member	114 467
Audit committee member	45 786
Remuneration committee member	45 786
Social and ethics committee member	45 786"

*Explanatory note*

This resolution is proposed in order to comply with the requirements of the Act. In terms of section 65(11)(h) of the Act, read with section 66(8) and 66(9) of the Act, remuneration may only be paid to directors for their services as directors in accordance with a special resolution approved by the holders within the previous 2 (two) years and, only if this is not prohibited in terms of the Company's MOI.

The payment of remuneration to directors for their services as directors is not prohibited by the Company's MOI. This special resolution applies only to non-executive directors, as executive directors are required to attend meetings as part of their terms of employment and do not receive remuneration for their services as directors in addition to salaries they receive by virtue of their employment by the Company.

# ANNUAL GENERAL MEETING continued

The proposed directors' remuneration payable to non-executive directors is based on best practice and aimed at ensuring fair and competitive remuneration practices. It is important for the Company to attract new directors and retain directors with the relevant capabilities, skills and experience required to effectively conduct the business of the board and lead the Company according to its strategic priorities.

In accordance with this resolution board members will be entitled to a maximum of R45 786 in respect of their membership of board committees, irrespective of the number of committees they serve on.

## 10. General authority to repurchase Company shares – special resolution number 3

"Resolved that the Company hereby approves, as a general approval contemplated in JSE Listing Requirement 5.72 and sections 46 and 48 of the Act (including but limited to section 48(8)(a) of the Act), the acquisition by the Company or any of its subsidiaries from time to time of the issued shares of the Company, upon such terms and conditions and in such amounts as the directors of the Company may from time to time determine, but subject to the MOI, the provisions of the Act and the JSE Listings Requirements as presently constituted and which may be amended from time to time, and provided that:

- acquisitions by the Company and its subsidiaries of shares in the capital of the Company may not, in the aggregate, exceed in any one financial year 20% (twenty per cent) (or 10% (ten per cent) where such acquisitions relate to the acquisition by a subsidiary) of the Company's issued share capital of the class of the repurchased shares from the date of the grant of this general authority;
- any such acquisition of shares shall be effected through the order book operated by the JSE trading system and done without any prior understanding or arrangement between the Company and the counterparty (reported trades are prohibited);
- the Company (or any subsidiary) is authorised to do so in terms of its MOI;
- this general authority shall only be valid until the Company's next annual general meeting, provided that it shall not extend beyond 15 (fifteen) months from the date of passing of this special resolution;
- in determining the price at which the Company's shares are acquired by the Company or its subsidiaries in terms of this general authority, the maximum

premium at which such shares may be acquired may not be greater than 10% (ten per cent) above the weighted average of the market price at which such shares are traded on the JSE for the 5 (five) business days immediately preceding the date the repurchase transaction is effected;

- at any point in time, the Company may only appoint one agent to effect any repurchase(s) on the Company's behalf;
- the Company or its subsidiaries may not repurchase shares during a prohibited period as defined in paragraph 3.67 of the Listings Requirements of the JSE unless there is a repurchase programme in place and the dates and quantities of shares to be repurchased during the prohibited period are fixed and full details thereof have been submitted to the JSE in writing prior to commencement of the prohibited period;
- an announcement will be published as soon as the Company and/or its subsidiaries has/have acquired shares constituting, on a cumulative basis 3% (three per cent) of the number of shares of the class of shares repurchased in issue at the time of granting of this general authority, and each time the Company acquires a further 3% (three per cent) of such shares thereafter, which announcement shall contain full details of such acquisitions; and
- the repurchase shall only be effected if the board of directors has at the time of the repurchase passed a resolution authorising the repurchase in terms of sections 48 and 46 of the Companies Act and it reasonably appears that the Company and its subsidiaries have satisfied the solvency and liquidity test and that, since the test was performed, there have been no material changes to the financial position of the Company and its subsidiaries."

### *Statement by the board of directors of the Company*

Pursuant to and in terms of the JSE Listings Requirements, the board of directors of the Company hereby states that:

- it is their intention to utilise the general authority to acquire shares in the Company if at some future date the cash resources of the Company are in excess of its requirements or there are good grounds for doing so. In this regard the directors will take account of, inter alia, an appropriate capitalisation structure for the Company, the long-term cash needs of the Company, and the interests of the Company; and
- in determining the method by which the Company intends to acquire its shares, the maximum number

---

of shares to be acquired and the date on which such acquisition will take place, the directors of the Company will only make the acquisition if at the time of the acquisition they are of the opinion that:

- the Company and its subsidiaries would, after the repurchase, be able to pay their debts as they become due in the ordinary course of business for the next 12 (twelve) months after the date of this notice of the annual general meeting;
- the consolidated assets of the Company and its subsidiaries, fairly valued in accordance with International Financial Reporting Standards and recognised and measured in accordance with the accounting policies used in the latest audited financial statements, would, after the repurchase, be in excess of the consolidated liabilities of the Company and its subsidiaries for the next 12 (twelve) months after the date of this notice of the annual general meeting;
- the issued share capital and reserves of the Company and its subsidiaries would, after the repurchase, be adequate for the ordinary business purposes of the Company or any acquiring subsidiary for the next 12 (twelve) months after the date of approval of this notice of the annual general meeting;
- the working capital available to the Company and its subsidiaries would, after the repurchase, be adequate for the ordinary business purposes for the next 12 (twelve) months after the date of approval of this notice of the annual general meeting; and
- the Company and its subsidiaries pass the solvency and liquidity test and that, from the time that the test is done, there are no material changes to the financial position of the Company or any acquiring subsidiary.

*Explanatory note*

The reason for special resolution number 3 is to grant the Company a general authority in terms of the JSE Listings Requirements for the acquisition by the Company, or any of its subsidiaries, of shares issued by the Company, which authority shall be valid until the next annual general meeting of the Company.

The passing and registration of this special resolution will have the effect of authorising the Company or any of its subsidiaries to acquire shares issued by the Company.

**11. General approval of the provision of financial assistance in terms of sections 44 and 45 of the Companies Act – special resolution number 4**

“Resolved as a special resolution that, to the extent required by sections 44 and 45 of the Act, the board of directors of the Company may, subject to compliance with the requirements of the Company’s MOI and the Act, each as presently constituted and as amended from time to time, authorise the Company to provide direct or indirect financial assistance by way of a loan, guarantee, the provision of security or otherwise, to:

- the Company’s present or future subsidiaries and/or any other company or corporation that is or becomes related or interrelated to the Company, or any person wishing to subscribe for any option, or any securities issued or to be issued by the Company, the Company’s present or future subsidiaries and/or any other company or corporation that is or becomes related or interrelated to the Company, for the purpose of, or in connection with, the subscription of any option, or any securities issued or to be issued by the Company or a related or interrelated company, or for the purchase of any securities of the Company or a related or interrelated company; or
- any present or future director or prescribed officer of the Company or of a related or interrelated company, or to a related or interrelated company or corporation, or to a member of a related or interrelated corporation, or to a person related to any such company, corporation, director, prescribed officer or member.

The financial assistance may be provided at any time during the period commencing on the date of the adoption of this resolution and ending 2 (two) years after such date.”

*Explanatory note*

In terms of the Act and the Company’s MOI this resolution will be adopted with the support of more than 75% (seventy-five per cent) of the voting rights exercised on this resolution.

As part of the normal conduct of the business of the Company and its subsidiaries from time to time, the Company, where necessary, provides financial assistance to its related and interrelated companies and entities (as contemplated in the Act) including the provisions of guarantees and other forms of security to third parties which provide funding to the Company’s local and foreign subsidiaries, whether by way of loans, subscribing for

# ANNUAL GENERAL MEETING continued

---

shares (including preference shares) or otherwise. In the circumstances and in order to ensure that, among other things, the Company and its subsidiaries and other related and interrelated companies and entities continue to have access to, and are able to appropriately structure their financing for purposes of funding their corporate and working capital requirements, it is necessary that the Company obtains the approval of shareholders in terms of this special resolution number 4. Sections 44(3)(ii) and 45(3)(a)(ii) of the Act provide that the financial assistance required can only be provided pursuant to a special resolution of the shareholders, adopted within the previous 2 (two) years, which resolution must have approved such financial assistance either for the specific recipient, or generally for a category of potential recipients (and the specific recipient falls within that category), and the directors must be satisfied that:

- immediately after providing the financial assistance, the Company will satisfy the Solvency and Liquidity Test, as defined in section 4 of the Act; and
- the terms under which the financial assistance is proposed to be given are fair and reasonable to the Company.

The passing of this special resolution number 4 will have the effect of authorising the Company to provide direct or indirect financial assistance in accordance with sections 44 and 45 of the Act, for a period of 2 (two) years after the adoption of this resolution.

## 12. **Authorisation of directors – ordinary resolution number 5**

“Resolved that each and every director of the Company be and is hereby authorised to do all such things and sign all such documents as may be necessary or incidental to the implementation of the resolutions passed at this annual general meeting.”

## 13. **To transact such other business which may be transacted at an annual general meeting.**

By order of the board

Cape Town  
24 July 2018

# FORM OF PROXY

**MONTAUK HOLDINGS LIMITED**

Incorporated in the Republic of South Africa  
 Registration number: 2010/017811/06  
 Share code: MNK  
 ISIN: ZAE000197455  
 ("Montauk" or "the Company" or "the Group")

I/We, \_\_\_\_\_ (name in full)

of address \_\_\_\_\_

being a registered holder of \_\_\_\_\_ ordinary shares in the company,

hereby appoint

1. \_\_\_\_\_ or failing him/her,
2. \_\_\_\_\_ or failing him/her,
3. \_\_\_\_\_ or failing him/her,

the chairman of the meeting, as my/our proxy to vote for me/us and on my/our behalf at the annual general meeting of the Company to be held on Wednesday, 5 September 2018 at 14:00 at the registered offices of the Company, Suite 801, 76 Regent Road, Sea Point, Cape Town 8005 and at any adjournment thereof as follows:

Agenda	Resolution No.	Description	For	Against	Abstain
3.1	Ordinary resolution 1.1	Election of director: Mr MH Ahmed			
3.2	Ordinary resolution 1.2	Election of director: Mr BS Raynor			
3.3	Ordinary resolution 1.3	Election of director: Mr TG Govender			
4	Ordinary resolution 2	Reappointment of auditor			
5.1	Ordinary resolution 3.1	Appointment of audit committee member: Mr MH Ahmed			
5.2	Ordinary resolution 3.2	Appointment of audit committee member: Ms NB Jappie			
5.3	Ordinary resolution 3.3	Appointment of audit committee member: Mr BS Raynor			
6	Ordinary resolution 4	General authority over unissued shares			
7.1	Non-binding advisory vote 1	Advisory endorsement of remuneration policy for the year ended 31 March 2018			
7.2	Non-binding advisory vote 2	Advisory endorsement of remuneration implementation report for the year ended 31 March 2018			
8	Special resolution 1	General authority to issue shares and options for cash			
9	Special resolution 2	Approval of annual fees to be paid to non-executive directors			
10	Special resolution 3	General authority to repurchase company shares			
11	Special resolution 4	General authority to provide financial assistance in terms of sections 44 and 45 of the Companies Act			
12	Ordinary resolution 5	Authorisation of directors to implement resolutions passed			

Indicate instructions to proxy by way of a cross (X) in the spaces provided above.

**Unless otherwise instructed my proxy may vote as he/she thinks fit.**

Signed this \_\_\_\_\_ day of \_\_\_\_\_ 2018.

Signature \_\_\_\_\_

Assisted by me (where applicable) \_\_\_\_\_

**Please read the notes overleaf**

# NOTES TO THE FORM OF PROXY

---

1. A form of proxy is only to be completed by those shareholders who are:
  - holding shares in certificated form; or
  - recorded in the sub-register in dematerialised electronic form in "own name".
2. If you have already dematerialised your ordinary shares through a Central Securities Depository Participant ("CSDP") or broker, other than with "own name" registration, and wish to attend the general meeting, you must request your CSDP or broker to provide you with a letter of representation or you must instruct your CSDP or broker to vote by proxy on your behalf in terms of the agreement entered into by yourself and the CSDP or broker.
3. A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend, speak and vote in his/her stead. A proxy need not be a member of the Company.
4. Every person present and entitled to vote at the meeting as a member or as a proxy or as a representative of a body corporate shall, on a show of hands, have one vote only, irrespective of the number of shares such person holds or represents but, in the event of a poll, a member shall be entitled to that proportion of the total votes in the Company which the aggregate amount of the nominal value of the shares held by him/her bears to the aggregate amount of the nominal value of all the shares issued by the Company.
5. Please insert the relevant number of shares/votes and indicate with a X in the appropriate spaces on the face hereof how you wish your votes to be cast. If you return this form duly signed without any specific directions, the proxy will vote or abstain from voting at his/her discretion.
6. A deletion of any printed details and the completion of any blank space/s need not be signed or initialled. Any alteration must be initialled.
7. The chairman of the general meeting shall be entitled to decline to accept the authority of the signatory under a power of attorney, or on behalf of a company, unless the power of attorney or authority is produced or has been registered.
8. The signatory may insert the name of any person/s who the signatory wishes to appoint as his/her proxy, in the blank space/s provided for that purpose.
9. When there are joint holders of shares and if more than one such joint holder be present or represented, then the person whose name stands first in the register in respect of such shares or his/her proxy, as the case may be, shall alone be entitled to vote in respect thereof.
10. A minor should be assisted by his parent or legal guardian unless the relevant documents establishing his legal capacity are produced or have been registered.
11. The completion and lodging of this proxy form will not preclude the signatory from attending the general meeting and speaking and voting in person thereat to the exclusion of any proxy appointed in terms hereof should such signatory wish to do so.
12. A shareholder's instructions must be indicated by the insertion of a cross, or where applicable, the relevant number of votes exercisable by the shareholder, in the appropriate box of this proxy form.
13. If the signatory does not indicate how he/she wishes to vote in the appropriate place/s on the face hereof in respect of the resolution, his/her proxy shall be entitled to vote as he/she deems fit in respect of the resolutions.
14. If the shareholding is not indicated on the proxy form, the proxy will be deemed to be authorised to vote the total shareholding.
15. The chairman of the general meeting may reject or accept any proxy form which is completed other than in accordance with these instructions, provided that he is satisfied as to the manner in which a shareholder wishes to vote.
16. Forms of proxy will not be accepted unless they have been returned by the shareholders concerned to Computershare Investor Services Proprietary Limited, Rosebank Towers, 15 Biermann Avenue, Rosebank 2196 (PO Box 61051, Marshalltown 2107) so as to be received by no later than 12:00 on Tuesday, 4 September 2018.

# CORPORATE ADMINISTRATION

---

## **DIRECTORS**

### *Executive*

ML Ryan<sup>1</sup> (Chief Executive Officer)

SF McClain<sup>1</sup> (Chief Financial Officer)

### *Non-executive*

JA Copelyn (Chairman)

MA Jacobson<sup>2</sup>

A van der Veen

NB Jappie

BS Raynor<sup>1</sup>

MH Ahmed (Lead Independent)

<sup>1</sup> Nationality: United States of America

<sup>2</sup> Nationality: Australia

## **WEBSITE ADDRESS**

[www.montauk.co.za](http://www.montauk.co.za)

## **COMPANY REGISTRATION NUMBER**

2010/017811/06

## **SHARE CODE**

MNK

## **ISIN**

ZAE000197455

## **COMPANY SECRETARY AND REGISTERED OFFICE**

HCI Managerial Services Proprietary Limited

Suite 801

76 Regent Road

Sea Point

Cape Town 8005

PO Box 5251

Cape Town 8000

Telephone: 021 481 7560

Telefax: 021 434 1459

## **AUDITORS**

Grant Thornton Johannesburg Partnership

Practice Number 903485

@Grant Thornton

Wanderers Office Park

52 Corlett Drive

Illovo 2196

Private Bag X10046

Sandton 2146

## **BANKERS**

Nedbank Limited

## **SPONSOR**

Investec Bank Limited

100 Grayston Drive

Sandton, Sandown 2196

## **TRANSFER SECRETARIES**

Computershare Investor Services Proprietary Limited

Rosebank Towers

15 Biermann Avenue

Rosebank 2196

PO Box 61051

Marshalltown 2107



[www.montauk.co.za](http://www.montauk.co.za)